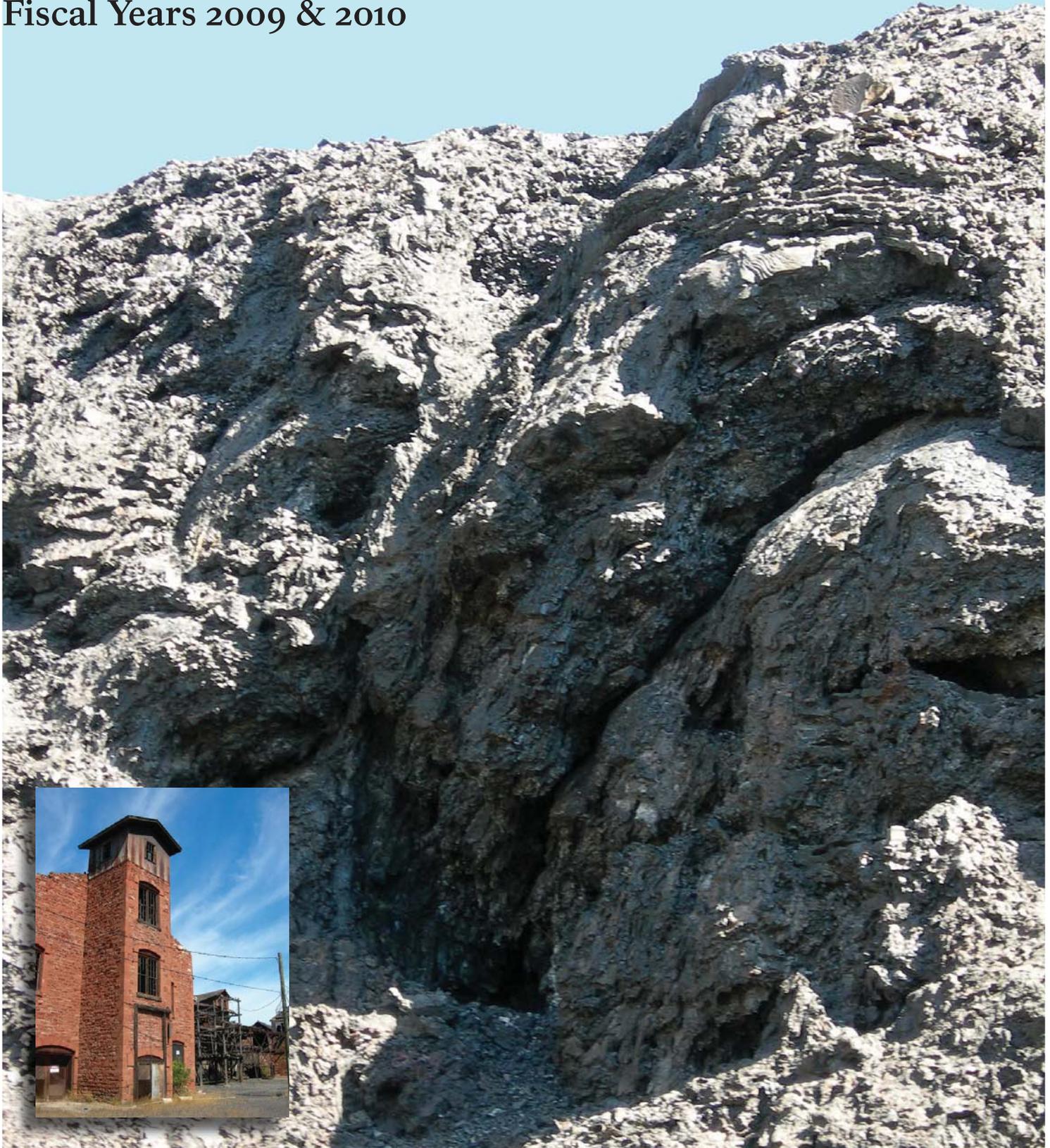


National Park Service
U.S. Department of the Interior

Keweenaw National Historical Park
Upper Michigan's Copper Country



Superintendent's Report Fiscal Years 2009 & 2010





Above: NPS staff relates the fascinating stories of the Quincy Smelting Works, the most intact early twentieth century smelter in the country. Right: a Quincy Mine Hoist Association guide talks to school children about the mines in which their great- and great-great-grandparents worked.



Below: a bronze statue of C&H president Alexander Agassiz next to the former C&H Public Library (and community bathhouse). Left: C&H's Russell Snowplow is one of the few remnants on the Calumet & Hecla Mining Company industrial landscape that reminds us of the importance of rail systems to copper mining and the harsh conditions on the Keweenaw.



Cover: the slag pile at the Quincy Smelting Works is a reminder on the cultural landscape of how important the site was to the copper industry. Inset: the 1898 Cupola Building at the smelter.

Superintendent's Report Fiscal Years 2009 & 2010

Keweenaw National Historical Park
25970 Red Jacket Road
Calumet, MI 49913

Produced by the Superintendent's Office
Keweenaw National Historical Park
National Park Service

U.S. Department of the Interior

NPS Photos



From the Superintendent

The past two years have been simultaneously exciting, exhilarating, and arduous. A record number of projects and seasonal employees set the tone for the two busiest summers in the eighteen-year existence of the park. Partnerships have flourished and collaborative efforts have led to new levels of preservation for Copper Country resources. Unprecedented cooperation between Federal agencies led to the EPA's participation in advancing the preservation efforts at the Quincy Smelting Works, now positioned for nearly \$1.3 million in stabilization work.

Planning for the first NPS visitor facility at Keweenaw NHP was ramped up with public focus groups, open house presentations, and subsequent development of the interpretive exhibits at the Union Building. At the same time, the architecture and engineering efforts have moved forward with rehabilitation now well under way.

The Keweenaw NHP Advisory Commission, the NPS's primary partner, has been empowered through congressional appropriation and private investment. They have come into their own as a strong partner for the preservation of historic resources. The hiring of an Executive Director has given them a daily presence at park headquarters, with key park partners, and throughout the Copper Country community.

This is a time of great excitement at Keweenaw NHP as we look back on the accomplishments of the past two years and look forward to the challenges and opportunities of the coming year. These two years have seen a comprehensive realization of the relationships that comprise this unique "partnership": the National Park Service; the Advisory Commission; the Keweenaw Heritage Sites; and the numerous state and local governmental agencies, historic districts, and community organizations that together comprise the heart and soul of Keweenaw National Historical Park.

Your partner in preservation,

Jim Corless
Superintendent



QUINCY MINE HOIST ASSOCIATION
Removal of any property strictly prohibited
Violators will be prosecuted

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The mine collar of Calumet & Hecla Mining Company's #2 Calumet Shaft, located on the grounds of the Public Schools of Calumet-Laurium-Keweenaw, is being preserved through the efforts of NPS masons that specialize in the rehabilitation of historic structures.



Left: the Quincy Mining Company Engine House lays in near-ruins and at-risk to vandals and looters. Park partners Quincy Mine Hoist Association, the Michigan Tech Industrial Archaeology program, and NPS staff are working to protect artifacts at the site, rehabilitate the historic structure, and develop the site for interpretation to visitors.



Executive Summary

When Congress established Keweenaw National Historical Park in October 1992, it created the first national park system unit to commemorate the rich and complex story of copper mining on the Keweenaw Peninsula.

General Management Plan, 1998

The national park that Congress envisioned was comprised of private citizens, civic groups, nonprofit organizations, commercial business, state and local governments, and the National Park Service working side-by-side to bring the story of the rich copper heritage of the Keweenaw to life.

A Partnership Park

Keweenaw National Historical Park (NHP) is comprised of four major groups: the National Park Service, the Keweenaw NHP Advisory Commission, the Keweenaw Heritage Sites, and the citizenry of the Copper Country.

While each of the four groups is important in its own right, individuals and organizations of the Copper Country are critical to the success of this unconventional national park. This is the group of people that began the grassroots effort to have a national park established to preserve the historic structures and the rich heritage resources of the Keweenaw. This group consists of the private citizens, the civic groups, the city and village councils, the township and county boards, the historic district commissions, the planning commissions, and the private businesses that keep the economic engine of the Copper Country humming. The citizenry is the lifeblood of Keweenaw National Historical Park.

The Keweenaw Heritage Sites, a group of nineteen organizations, businesses, and state entities, operate facilities that interpret the resources of the Copper Country for residents and visitors alike. These groups, many operated by volunteers, dedicate their time to the preservation and interpretation of the phenomenal resources that bear witness to the era when copper was king. These groups bring to life stories of the many ethnic groups that emigrated to the Copper Country to seek a better life for themselves and their families.

The Keweenaw NHP Advisory Commission, made up of seven private citizens serv-

ing in a volunteer capacity, works to ensure the preservation of historic resources on the Keweenaw. Established by Congress in the same legislation that established the park, the Commission is the only permanent advisory commission in the national park system. That fact illustrates the importance that Congress placed on their role in the success of the park. Commissioners represent the State of Michigan, the Charter Township of Calumet, the Village of Calumet, Quincy and Franklin Townships, the Houghton County Board of Commissioners, and the general public by citizens with a keen interest and knowledge of historic preservation issues.

The role of the National Park Service (NPS) in this four-way partnership effort is to provide the administrative support and professional expertise necessary to care for one of our nation's greatest treasures. The NPS employs permanent and seasonal staff to provide for the preservation needs of the park. It provides a high degree of technical assistance in the various disciplines of preservation, interpretation of the area's heritage, curriculum-based education, and visitor services, in addition to a modest - and growing - grants program.

Focus of the Annual Report

The four groups, working together, will determine the ultimate success of Keweenaw NHP. This report, however, focuses primarily on the activities of the National Park Service, while dovetailing the efforts of the other three groups as appropriate. The activities of the NPS have increased dramatically over the past seventeen years. Staff has grown from two (2) permanent employees in the early years to fourteen (14) in 2010. The knowledge and dedication of these employees enhances the efforts of the local communities and provides professional assistance in achieving the communities' goals. Their dedication to the broader Copper Country community and the mission of the NPS will continue to serve Keweenaw NHP well into the future.

Park headquarters is located in Calumet, but the "park" encompasses the length and breadth of the Copper Country, and all of the historic and heritage resources it contains.

NPS Personnel

The personnel at Keweenaw NHP are a diverse combination of permanent, temporary, and seasonal NPS employees.

In the past two years, the number of NPS staff at Keweenaw NHP has grown significantly. The number of preservation projects that have received funding, the expansion of the interpretation & education program, and the recruitment of museum and archives technicians have all contributed to the growth.

Superintendent's Office & Administration

Jim Corless Superintendent
 Tom Baker* Park Ranger/Mgmt. Asst.
 Jo Urion Historian
 Betsy Rossini Administrative Officer
 Kathy Baker* Budget Analyst

Interpretation & Education

Kathleen Harter* Chief of Interpretation
 Dan Johnson Interpretive Specialist
 Ellen Schrader* Administrative Technician
 Dan Brown Seasonal Park Ranger
 Nick Clark Seasonal Park Ranger
 Ron Jones Seasonal Park Ranger
 Greg Markkenen* ... Teacher-Ranger-Teacher
 Keith Payne Seasonal Park Ranger
 Kristen Schmitt Seasonal Park Ranger

Museum & Archival Services

Brian Hoduski Chief of Museum Services
 Jeremiah Mason* Archivist
 Tricia Miller Museum Technician
 Brandon Sexton STEP Museum Tech
 Renee Blackburn Seasonal Museum Tech
 Megan Glazewski Seasonal Museum Tech
 Jonathan Kilpela* Seasonal Museum Aid
 Anita Wuoti* Seasonal Archives Tech

Preservation Services

Charles Masten Facility Manager
 Karl Benda* Project Manager
 Steve DeLong* Landscape Architect
 Ken Kipina* Maintenance Worker
 John Rosemurgy* Historical Architect
 Brad Anderson* Seasonal Laborer
 Matt Barkley* Seasonal Laborer
 Steve D'Agostino* Seasonal Stone Mason
 John D'Agostino* Seasonal Maint. Mechanic
 Ben Guettler Seasonal Architectural Tech
 Scott Haataja* Seasonal Maint. Mechanic
 Mike Hamilton Seasonal Maint. Mechanic
 Dan Hamilton Seasonal Laborer
 Phil Hansen* Seasonal Laborer
 Dean Kangas* Seasonal Laborer
 Craig Kilpela* Seasonal Laborer
 Craig Koski* Seasonal Maint. Worker
 Todd Pietila* Seasonal Laborer
 Chris Pindral* Seasonal Maint. Worker
 Jessey Poissant* Seasonal Laborer
 Nick Steber* Seasonal Laborer
 Tony Stromer* Seasonal Laborer
 Devin Sturos* Seasonal Laborer
 Chris Willis* Seasonal Laborer
 Andy Zuehlke* Seasonal Laborer

*Local



A 'ladder of employment' engages potential NPS employees from early school age through college and into working life; all contribute to assist the NPS in accomplishing its mission.



NPS Volunteers & Ancillary Programs

2009-2010 Volunteers-In-Park (VIPs)

Lois Linqvist* Oral History Transcription
 Sara Rambo Reception/Administration
 Larry Molloy Digitization
 Katrina Yarbrough* Museum Services
 Sharon Turovaara* Museum Services

2009-2010 University Interns

Christine Carey Archives Intern
 Matt Adair Archives Intern
 Annelise Doll* Archives Intern

2009-2010 Michigan Experience Works!

Stuart Baird Museum Services
 Mick McKellar Museum Services
 Jim Shilson Museum Services

2009-2010 YCC

Craig Koski* 2009 Work Leader
 Bryce Hoduski* Houghton
 Napoleon Mongeau* Laurium
 Nathan Sturos* Laurium
 Hillary Sunblad* Lake Linden
 Angelynne Youmans* Chassell

Danielle McFadden* 2010 Work Leader
 Emily Humes* Houghton
 Kristopher Lampela* Calumet
 Nick Maki* Calumet
 Zachariah Mills* Chassell
 Jestina Poissant* Lake Linden
 Madelaine Steber* Calumet

Impacts

The impact of volunteers and other non-NPS staff is measured not only in dollar-value equivalency, but also in tangible and intangible benefits to the resources of Keweenaw NHP. In 2009, 2,835 hours were logged by VIPs alone, with the vast majority involved in Cultural Resource Management projects. The Youth Internship Program (YIP) and Youth Partnership Program (YPP) have also contributed greatly to the effectiveness of NPS efforts by adding value to interpretive programming, instilling a strong preservation/stewardship ethic in area youth, and assisting in the preservation of Copper Country resources. These programs are invaluable to Keweenaw NHP.

The Park Model

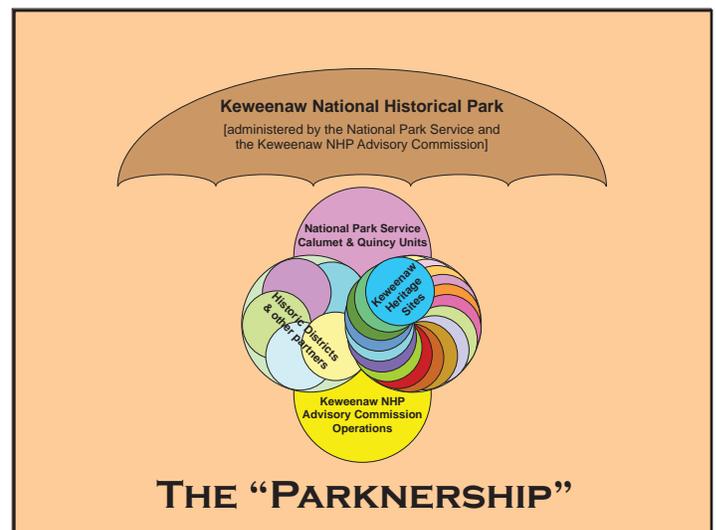
Keweenaw NHP was established by Congress because the people of the Copper Country and its supporters nationwide wanted to preserve the nationally significant resources related to the copper mining industry. Seeking an alternative to the Federal funding that would be necessary to preserve the thousands of structures, landscapes, and stories in the Copper Country, Congress established the first permanent Advisory Commission in the National Park System and set the stage for the partnership arena in which the new park would operate.

National Park System; Copper Country communities, which include historic district commissions and other state and local government agencies; and the Keweenaw Heritage Sites, a collection of private nonprofit organizations, universities, state parks, and commercial enti-

ties that preserve the historic resources under their care and provide the vast majority of the interpretive opportunities for visitors. Together, this “parknership” provides a cohesive national park experience while preserving the local passion for its nationally significant heritage resources.

There are four key components that make up Keweenaw National Historical Park: the National Park Service, the Keweenaw NHP Advisory Commission, the Keweenaw Heritage Sites, and the numerous communities of the Copper Country.

There are four key components to Keweenaw NHP: the National Park Service; the Keweenaw NHP Advisory Commission, which is the first permanent commission in the



Fiscal Report

As Federal budgets fluctuate, the National Park Service at Keweenaw NHP continues to make efficient use of its fiscal resources for the greatest benefit.

“The National Park Service and Advisory Commission budgets at Keweenaw NHP have been bolstered by strong advocates in Congress that are ardent supporters of the Copper Country.”

- James Corless, Supt.

Federal agency budgets are appropriated through Congressional action each year, which makes budgets susceptible to the prevailing economy and the political climate. The fiscal year (FY) for the National Park Service is October 1 through September 30. Each year brings with it statutory fiscal requirements and prioritized wants and needs. Requirements include salaries and benefits for permanent staff, facility maintenance and utilities, office operations, and fleet vehicles. The remainder of the budget - typically 10-15% of the annual appropriation - is considered “discretionary,” to be used for the ‘needs and wants’ related to fulfilling the mission of the park.

The annual NPS budget at Keweenaw NHP was fortunate to increase by 8% from FY2009 [\$1,506,720] to FY2010 [\$1,638,420] following a 2% increase from FY2008 to FY2009. Budgetary increases rarely cover the annual mandated personnel cost increase, requiring careful management to continue delivering the same level of service as the previous year. Despite these fluctuations, the NPS has continued to fund the Keweenaw Heritage Grants program, increase its visitor services through seasonal

interpretive staffing, develop the museum and archival services program to provide greater access to the collections for scholarly research, and improve the effectiveness of partnership efforts and technical assistance programs.

Beyond the operations appropriation, the park also receives funds for specific purposes or projects. The Keweenaw NHP Advisory Commission was provided with \$250,000 of Statutory Aid funding in FY2009 and \$100,000 from the Midwest Regional Office (MWRO) in FY2010 to fulfill its legislated duties (see p. 10), including support for the Keweenaw Heritage Sites program and the multi-county cultural resources survey currently under way. NPS projects have been funded in both FY2009 and FY2010 totaling [\$8,977,107]. Superintendent Jim Corless notes, “The National Park Service and Advisory Commission budgets at Keweenaw NHP have been bolstered by strong advocates in Congress, ardent supporters of the Copper Country.” Corless continued, “This has led to the development of Calumet’s Union Building as the park’s first visitor center and to stabilization of the Quincy Smelter.”





Keweenaw Heritage Grants

The NPS and the Advisory Commission teamed up to provide funds for non-Federal partners to enhance projects preserving copper mining history.

The General Management Plan for Keweenaw NHP recommends that funds be provided to partners for the preservation of historic properties and resources related to the copper mining history of the Copper Country. The Keweenaw Heritage Grants program was initiated in 2008. The NPS was able to increase the available funds in 2009, and the Keweenaw NHP Advisory Commission was able to join in the program in 2010, with the NPS and the Commission each providing \$50,000 for this critical partnership program.

The purpose of the grants is to enhance a broad range of partner projects and programs including:

Historic Preservation: façade improvements; structural stabilization; maintenance; landscape preservation; planning & design; and universal accessibility.

History and Archaeology: oral history; reference and research; national register nominations; and survey and documentation.

Interpretation: exhibits; publications; interpretive planning; alternative media; tours/guided programs; training; and visitor safety.

Museum Collections: archival preservation; collections care and cataloging; housekeeping; digitization of historic photographs; reference and research; and training.

Organizational/Program Sustainability: organizational development; leadership development; volunteer development; board training; and community engagement.

For NPS grants, greater consideration was given to proposals that addressed accessibility, safety, and organizational sustainability. For Advisory Commission grants, greater consideration was given to Keweenaw Heritage Site organizations.

National Park Service grantees are required by law to provide a 1-to-1 cash match for all funds received. The Advisory Commission also requires a 1-to-1 match, but the match may be met with in-kind equivalents such as volunteer

hours that were dedicated to the specific project, materials donated by suppliers, or private donations of goods and services.

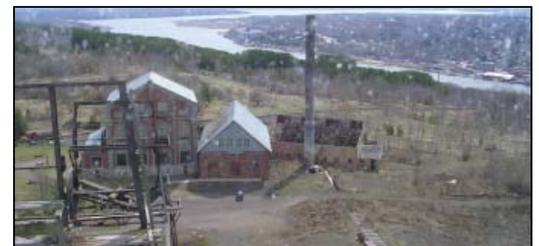
The National Park Service at Keweenaw National Historical Park received fifteen applications for the 2009 Keweenaw Heritage Grants program. Eleven grants were awarded, totaling \$40,480. NPS grants, in accordance with the park's legislation, are awarded to property owners within the legislated boundaries. Successful projects included stabilization of historic industrial buildings, a project to provide accessibility at a historic site, façade rehabilitations within the historic district, and rehabilitation of a historic home.

In 2010, a total of 33 applications were received. The NPS awarded eleven grants totaling \$50,000, while the Commission awarded thirteen grants also totaling \$50,000. The Commission has the authority to administer grants regardless of park boundaries, and was able to assist partners across the entire Copper Country.

Between the two programs in 2010, twelve of the 24 grants were awarded to nine Keweenaw Heritage Sites.

Successful projects in 2010 included replacement of a heating system, window replacement, façade rehabilitation, preservation of an oral history collection, a visitor viewing station, equipment to re-fit an historic surfboat, and a summer history-based internship for high school youths. Perhaps the most visible project was the archeology project at Cliff Mine documenting the surprising number of ruins still visible at this mine.

The Keweenaw Heritage Grants supported projects totaling \$657,276 in 2009-2010, including partner contributions.



Projects



The Historic Structures Stabilization program has provided funding to save at-risk historic miners' houses, ruins, and industrial mining buildings.

Numerous projects have been undertaken at Keweenaw NHP throughout 2009-2010. Whether construction, landscape, interpretation, education, artifact, or archival-related, and regardless of the size of the project, each is critical to preserving historic resources of the Copper Country.

Construction projects included the repair and restoration of windows, roofs, and masonry; installation of insulation and boiler systems; and development of a carpenter shop to support preservation work. Also included was the stabilization of historic ruins and buildings at partner properties.

The Quincy Cultural Landscape Report was completed following a two-year intensive study and analysis that resulted in a plan that captures the history, current conditions, community desires, and recommendations for treatment of the former Quincy Mining Company industrial and residential areas.

Other projects included capturing oral histories of Copper Country residents, filming interpretive podcasts, and rescuing archival records damaged during Hurricane Katrina for Gulf Islands National Seashore.

The park's first entrance sign was erected in the Calumet Unit at the corner of Calumet Avenue (Hwy. U.S.-41) and Red Jacket Road. The rubble rock masonry sign base was constructed to reflect the stone and brick structures originally built by the Calumet & Hecla Mining Company that now house park headquarters and the Keweenaw History Center. The sign welcomes visitors to the park and directs them through the C&H Core Industrial Area and into historic downtown Calumet.

The 1888 Union Building houses the largest project underway at Keweenaw NHP. It is not only undergoing historic rehabilitation, but is being prepared for the installation of visitor information services, interpretive exhibits, and community gathering space. Local construction contractor Yalmer-Mattila, Inc. is leading the way as the general contractor, with local subcontractors completing electrical, plumbing, and HVAC systems. The building is being retrofitted with an elevator to provide universal accessibility. The community has

been consulted at numerous stages in the development of the interpretive exhibits and has generously provided artifacts, memorabilia, and specimens to be used in them. The construction phase is expected to be completed in the spring of 2011 with the installation of exhibits expected to be completed later in the summer. Funding has been provided through the American Recovery & Reinvestment Act (ARRA) and an appropriation within the NPS's construction program.

The historic Pay Shed of the former C&H General Office Building (park headquarters) received extensive structural repairs in 2009 following the discovery of substantial carpenter ant damage to its main wood members. The beautifully crafted post-and-beam wooden structure, which was used by the company to shelter miners and other workers waiting in line for their pay, was expertly repaired by NPS preservation specialists. This project was funded through the NPS Midwest Region's Cyclic Maintenance program.

The Quincy Smelting Works, owned by park partner Franklin Township, is the most complete late nineteenth century copper smelting complex remaining in the country and, likely, in the world. The 30-acre, 28 building site is receiving much attention of late with the greatest focus on stabilizing the buildings. Through a grant provided by the Department of Housing and Urban Development (HUD), a \$285,000 stabilization project is underway. Work accomplished in FY2010 included structural engineering assessments of the remaining smokestack and the Reverberatory Furnace/Casting Plant, and the removal of asbestos remaining in three buildings. The clean-up phase resulted in the discovery of numerous surface archeological finds that survived the ravages of time and looters. Structural steel was placed to shore up weakened column bases and truss members in preparation for replacement of deteriorated roof panels and siding, and the placement of protective window opening/ventilation panels.



The Calumet Unit entrance sign (top) was constructed of "poor rock," reflecting the construction of the former C&H buildings adjacent to the sign. The sign welcomes visitors to the park and directs them into historic downtown Calumet.

The historic Mesnard Streetcar Station, located along the former Houghton Traction Company line where it crosses present day US-41, received stabilization treatment through the Historic Structures Stabilization program in summer 2010.

Projects Summary

2009

Discretionary funding from the NPS's base operating budget for Keweenaw NHP is limited; projects are typically funded through national or regional programs, which provide funding sources to assist parks with meeting the demands of maintenance and preservation projects.

Stabilize Quincy No. 4 Hoist House Ruins: owned by Quincy Mine Hoist Association (QMHA); Historic Structures Stabilization (HSS) program; \$35,697; executed with NPS day labor.

Stabilize Quincy No. 7 Boiler House Ruins: owned by QMHA; HSS program; \$34,269; executed with NPS day labor.

C&H No. 2 Dry House Roof Replacement: owned by the Public Schools of Calumet-Laurium-Keweenaw; storage facility for the price-less C&H drill core collection; HSS program; \$66,736; executed with NPS day labor.

C&H Warehouse No. 1 Window Restoration: NPS facility; Cyclic Maintenance program; \$38,000; NPS crew.

C&H General Office Building Pay Shed Restoration/Site Drainage: NPS facility; Repair-Rehab program; \$88,298; NPS day labor crew.

C&H Warehouse No. 1 Utilities Upgrade: NPS facility; prepare facility for complete future rehabilitation; Recreation Fee program (20% Fund); \$137,530; local contractor.

Quincy Unit Cultural Landscape Report/Environmental Assessment: continued development of report; Cultural Resources Preservation Program (CRPP); architectural & engineering contractor.

Park Phone System: replace conventional system with VOIP; Equipment Replacement program; \$28,000; NPS crew.



2010

Parkwide Sign System: design and implement sign program for NPS and partner facilities across the four-county area; Recreation Fee program (20% Fund); \$236,600; NPS staff and external contractors.

Stabilize Mesnard Streetcar Station: NPS facility donated through the Keweenaw NHP Advisory Commission; HSS program; \$21,120; NPS crew.

Stabilize Limerick Miner's House: owned by QMHA; HSS program; \$32,640; executed with NPS day labor.

C&H Warehouse No. 1 Masonry Restoration: NPS facility; Recreation Fee program (20% Fund); \$134,321; NPS crew.

Union Building Window Rehabilitation: NPS facility; Recreation Fee program (20% Fund); \$255,304; local contractor.

Union Building Interior Rehabilitation: NPS facility; rehab facility in preparation for visitor center/interpretive exhibits installation; ARRA and Line Item Construction programs; \$3.8 million; local contractor.

Keweenaw History Center Window Rehab: NPS facility; Repair-Rehab program; \$481,927; local contractor.

Calumet Unit Cultural Landscape Report/Environmental Assessment: began 18-month project; CRPP; \$120,000; architectural contractor.

C&H Warehouse No. 1 Historic Structure Report: began project to document chronology and conditions, and recommend treatment; CRPP; \$115,200; architectural contractor.

Create Education Steering Committee: cooperative agreement with the Copper Country Intermediate School District to assist NPS staff develop a committee consisting of local educators, school principals and administrators, and students to identify educational priorities, potential grants, and project evaluation processes; Midwest Regional Office I&E funding; \$4,400; cooperative agreement.

Restoration and Access to C&H Russell Snowplow: NPS facility; document chronology and conditions, and recommend treatment; Recreation Fee program (20% Fund); \$46,796; architectural & engineering contractor.



Keweenaw NHP Advisory Commission

When Congress established Keweenaw National Historical Park in October 1992, it created the first permanent citizen-based commission to advise and assist the National Park Service. It is tasked with commemorating the rich and complex story of mining across the full breadth of the Copper Country.



The legislated authority of the Keweenaw National Historical Park Advisory Commission reaches far beyond the NPS boundaries to include Houghton and Keweenaw counties, and the northern portions of Baraga and Ontonagon counties.

Seven citizens, volunteers appointed by the Secretary of the Interior, represent the public on the Advisory Commission.



Structure

The Keweenaw NHP Advisory Commission is composed of seven volunteer appointees of the Secretary of the Interior. In accordance with the park's enabling legislation, five commissioners are nominated by the State of Michigan, the the Houghton County Board of Commissioners, the Charter Township of Calumet, the Village of Calumet, and Quincy and Franklin Townships, and two commissioners are appointed at-large. All bring experience with historic preservation, local history, or the National Park Service.

As an operating commission, its functions go well beyond advice. Its quarterly meetings are free and open to the public, and provide a good opportunity for the public to address the Commission and the NPS. Minutes are posted to the park's website at <http://www.nps.gov/kewe/parkmgmt/meeting-minutes.htm>, and are archived back to May 1995.

The Advisory Commission's vision is that "Keweenaw National Historical Park is a nationally recognized historical destination. The National Park Service and other partner organizations skillfully convey the area's copper-mining history using effective interpretive methods and carefully preserved historic resources. Thriving local heritage organizations

reflect the community's support, and a strong preservation ethic permeates the Keweenaw."

Its legislated mandates are to advise the NPS in the preparation and implementation of a general management plan; development of standards and criteria for the NPS's financial and technical assistance program; development of rules for the disbursement of funds to develop non-Federal properties; and assisting in the selection of sites for interpretation and preservation. Furthermore, the Commission is tasked with assisting the NPS in developing policies and programs for the conservation and protection of park values; and in coordinating with local governments and the State of Michigan to implement the general management plan. The Commission is also authorized to carry out historical, educational, or cultural programs of its own which encourage or enhance appreciation of the historic resources in the park and surrounding areas; and to seek, accept, and dispose of gifts, bequests, or donations of money, personal property, or services. The seven-member panel employs a full-time executive director, Michigan Tech Industrial Archaeology graduate Scott See, to conduct the day-to-day business of the Commission, and to champion a strong preservation ethic throughout the Copper Country.



Develop partnerships that provide visitors with a cohesive, accessible, and engaging national park experience along the entire length of the Keweenaw.

- Advisory Commission Goal #3

The Keweenaw NHP Advisory Commission developed a set of goals and objectives in 2009 to guide its direction in preserving and interpreting the heritage resources of the copper mining region of Michigan's Upper Peninsula with partner organizations and communities of the Copper Country.

Goal 1. Advise the National Park Service at Keweenaw National Historical Park on park planning, preservation, interpretation and operational matters.

Contribute to the development of interpretive planning, historic structure reports, land protection planning, cultural landscape reports, and provide annual recommendations for the Keweenaw Heritage Grants program.

Goal 2. Develop the Keweenaw Heritage Sites program into a consortium of fully sustainable sites/organizations.

Facilitate semiannual Heritage Sites meetings and training workshops, publish an annual Heritage Sites rack card for distribution to regional tourist information centers, maintain a Keweenaw Heritage Sites web site for marketing and communication purposes, assist the Heritage Site organizations in developing a strategy to sustain long-term operations.

Goal 3. Develop partnerships that provide visitors with a cohesive, accessible, and engaging national park experience along the entire length of the Keweenaw.

Work with Franklin Township and the Quincy Smelter Association to conduct a "Smelter Awareness Day;" identify Commission liaisons

and implement a plan to improve communications between local governmental units, the NPS, and the Commission; conduct an annual partnerships meeting.

Goal 4. Promote a historic preservation ethic and emphasize heritage awareness.

Conduct public presentations that provide information on the activities and plans of the NPS, Commission, and Heritage Sites; provide Commission funds for the annual Keweenaw Heritage Grants program for local historic preservation or interpretation activities; complete an inventory of historic resources related to copper mining in Ontonagon, Baraga, Houghton, and Keweenaw counties.

Goal 5. Develop the Commission into a sustainable operating organization.

Hire an executive director; publish operating procedures for the Commission; develop fundraising materials, obtain donor tracking software, and execute annual fundraising drives; apply for grant opportunities; become members of the Michigan Non-Profit Association and the Great Lakes Center for Youth Development; and work with Federal legislators and the NPS to establish a recurring source of operating funds for the Commission.

Fiscal Report

While continuing to seek a permanent source of operating funds the Commission has been successful in securing interim funding. In 2008, Senator Levin, Senator Stabenow, and Representative Stupak were successful in providing an appropriation to the Commission in the amount of \$197,000. These funds enabled the Commission to hire a full-time executive director and to pursue fulfillment of its legislated duties.

In 2009, the Commission received an additional \$39,500 from the NPS to enhance its activities including the Ontonagon County cultural resources survey and upcoming planning for Italian Hall Park. The Commission also received a generous grant from the Americana Foundation totaling \$24,000, which funded a large portion of the cultural resources survey.

The NPS began what is hoped to be a constant funding stream to the Commission in 2010 by providing \$100,000 for its operations. An additional \$35,185 was provided to assist the Commission with specific projects such as continuation of the cultural resources survey. The Commission was able to join the NPS in the Keweenaw Heritage Grants program, providing an additional \$50,000 for partner preservation and interpretation projects, including to partners outside park boundaries.

While the Commission has been fortunate with acquiring funding for the past two years, it will continue to pursue a permanent annual Federal appropriation from Congress to continue its outstanding progress in fulfilling its role as a champion of preservation and interpretation of Michigan's copper mining stories.

The Advisory Commission recruited MTU fraternities and sororities to work with other community volunteers and the NPS to clean up the C&H Core Industrial Area around Coppertown USA's properties during National Public Lands Day, which occurs in September each year.



Assist the NPS in developing policies and programs for the conservation and protection of the scenic, historical, cultural, natural, and technological values of the park.

- Charter of the Keweenaw NHP Advisory Commission

The Commission is working closely with the Keweenaw Heritage Sites to develop a marketing program that presents the 26 locations as a singular travel destination, publishing rack cards for placement at centers of concentrated traveler activity and launching a dedicated website.



Eagle Harbor Lighthouse Museum, operated by the Keweenaw County Historical Society, exemplifies the cultural and scenic values that the Advisory Commission encourages the Keweenaw Heritage Sites to preserve and interpret for visitors, including residents of the Keweenaw, who are particularly passionate about having their heritage resources available for many generations to come.

At the request of the Advisory Commission, NPS staff assisted Painesdale Mine & Shaft, Inc. with the salvage of Champion Mining Company records, which were at great risk of being lost forever in a rapidly deteriorating building. The Commission is very proactive in its efforts to preserve the rich history of Upper Michigan's Copper Country.



Accomplishments

The Advisory Commission has reviewed and commented on the Quincy Cultural Landscape Report, the Union Building Interior Rehabilitation, and the Long Range Interpretive Plan. Commissioners have actively participated in the design/development phase of the Calumet Visitor Center and associated exhibits to be located in the Union Building.

The Commission has provided training and technical assistance to the Keweenaw Heritage Sites. A board development training session was provided through the Great Lakes Center for Youth Development. The Commission has spearheaded the development of a marketing strategy for the Heritage Sites whereby the sites are marketed as a singular travel destination rather than 26 seemingly unrelated attractions. The Commission secured trademark rights to the Miner logo and the term, "Keweenaw Heritage Sites," and has begun the process of developing licensing and usage guidelines. It has also provided rack cards for distribution at State Welcome Centers and other locations of concentrated travel activity, and developed and launched a website dedicated to marketing the sites. Marketing materials provided through Commission assistance include t-shirts and stickers bearing the miner logo. The executive director, along with

the superintendent and Commission liaisons, has visited each of the nineteen member Keweenaw Heritage Site organizations in 2010 to discuss programmatic needs and methods of addressing them.

The Commission has been deeply involved in the efforts to preserve the Quincy Smelting Works complex, sitting on the Executive Committee of the Quincy Smelter Steering Committee, which was formed in partnership with Franklin Township, the NPS, and EPA to develop a plan for reuse of the complex. In addition to planning meetings, it has also facilitated public tours of the smelter to raise public awareness and appreciation, coordinated letters of support from various local governmental agencies encouraging the NPS to relocate Isle Royale National Park's mainland operations to the smelter site, and participated in the consideration of alternatives for the proposed relocation. The Commission has also been very active in the Copper Country Trail National Byway Committee, including in the development of a master interpretive plan.

The Keweenaw NHP Advisory Commission has made great progress toward achieving the goals it established in 2009 to advance the preservation and interpretation of the rich historic resources of the Copper Country.



The Commission, along with the Quincy Smelter Association and the MTU Alumni Association provided public tours of the historic Quincy Smelting Works site, instilling a greater appreciation for the site and its historical significance. Such activities foster a strong preservation ethic throughout the community.



Keweenaw Heritage Sites

Partners of Keweenaw National Historical Park
www.KeweenawHeritageSites.com



Keweenaw Heritage Sites

The Keweenaw Heritage Sites work in partnership with the National Park Service to interpret the region's copper mining heritage.

The Sites

The Keweenaw Heritage Sites contain significant cultural and natural resources that each tell a part of the copper mining story. The nineteen organizations that operate historic sites or care for collections are either nonprofits, state agencies, or commercial enterprises. There are a total of 26 individual properties operated by the organizations.

The sites provide a variety of experiences for visitors to choose from, including underground mine tours, historical museums and heritage centers, natural history and recreation sites, and sites that portray or illustrate historic ways of life. Whether it's climbing mountain peaks or strolling along Lake Superior shores; exploring dark, underground mines or walking through quaint historic villages; discovering the past at local museums or biking past beautiful fall foliage; the Copper Country scenery and history encompassed by those sites is both sublime and captivating.

Marketing Strategy

Together, the Keweenaw Heritage Sites began a concerted marketing initiative in 2009. The crux of the strategy is to market the 26 properties as a singular travel destination. Although the sites stretch the breadth of the 100+ mile long region known as the Copper Country, each is connected to the other by the common thread of the copper story theme.

The Sites, in coordination with the National Park Service and assistance from the Keweenaw NHP Advisory Commission, have launched a website; published rack cards, travel itineraries, and mileage/GPS charts; produced logo-bearing clothing and stickers; and have run ads in travel magazines and regional publications targeted toward visitors to Keweenaw NHP and the Copper Country.

Successes

Each of the organizations that operate the Keweenaw Heritage Sites has its own share of successes. As many of the organizations are volunteer-based, simply being able to keep the doors open is sometimes a remarkable achievement in itself. The passion for the historic resources they care for and especially for the story they tell is often the fuel that keeps these nonprofit organizations running.

The sites operated by state agencies or by private commercial enterprises have their own challenges, given the economic environment of the past two years. All have one thing in common, though: a determination to provide visitors with the best experience possible in telling their part of the story of mining in the Copper Country.

Some specific successes include Keweenaw County Historical Society's opening of a new history museum in Eagle River and the Life-Saving Station across the water from the Eagle Harbor Lighthouse museum complex; Adventure Mining Company's rappelling tour that takes more adventurous visitors deeper into the historic underground mine, and establishing a unique mountain bike race that takes competitors underground for a length; Coppertown Mining Museum's refurbishment and installation of a central drive line to operate machinery in the same manner as the C&H Pattern Shop in decades long past; the Keweenaw Heritage Center at St. Anne's restoration of the main floor of the historic French Catholic church, and completely rebuilding a historic pipe organ used frequently throughout the summer to the delight of visitors of all ages. These are but a few of the successes that the Keweenaw Heritage Sites have employed to make the experience relevant to visitors at Keweenaw National Historical Park.

- Adventure Mining Company
- Calumet Theatre
- Chassell Heritage Center
- Copper Range Historical Museum
- Coppertown Mining Museum
- Delaware Copper Mine
- Finnish American Heritage Center
- Fort Wilkins Historic State Park
- Hanka Homestead Museum
- Houghton Cty. Historical Museum
- Keweenaw Cty. Historical Society
- Keweenaw Heritage Center
- Laurium Manor Mansion Tours
- Old Victoria
- Ontonagon Cty. Historical Society
- Porcupine Mts. Wilderness St. Park
- Seaman Mineral Museum
- Quincy Mine Tours
- U.P. Firefighters Memorial Museum



Top to bottom: the Ontonagon Lighthouse; Calumet Theatre; Quincy Mining Company #2 Shaft-Rockhouse and ruins.



Meeting Goals

The National Park Service at Keweenaw National Historical Park has set goals with high expectations; great strides have been made toward achieving those goals throughout FY2009-2010.

The NPS aims, with its partners, and by the time of the NPS Centennial in 2016, to establish the 18-year old Keweenaw National Historical Park as a premier public history consortium, preserving significant historic resources and interpreting the diverse stories of mining technology, corporate/human interaction, economic cycles, geology and environment, immigration and culture, and the role of copper in human endeavors.



Resource preservation is a primary focus of NPS efforts at Keweenaw NHP. While the most visible examples are those found on the historic landscape, there are many seldom seen or unseen resources that are given equal attention in preserving the story of copper on the Keweenaw.

Top: the Quincy Mine Office;
below: historic drill core is stored at the C&H #2 Dry House.



Partnerships & Sustained Operations

The unique partnership that Keweenaw NHP is built upon demands that a strong foundation be developed that will support the sustained operations of all its elements. The NPS, the Commission, and the communities, agencies, and organizations that comprise Keweenaw NHP work together toward that sustainable goal.

The NPS, through its development of a Core Operations Plan in 2009, has identified the essential activities necessary to fulfill its mission and to meet the purposes for which Congress established the park. As a result of that in-depth analysis, Supt. Corless has submitted funding requests to provide interpretive services and expand assistance to partners.

The NPS has also worked diligently with the Advisory Commission to secure funding for its sustained operations. With the assistance of the Congressional delegation and the NPS Midwest Regional Office, the Commission received funding to provide for full operations through 2009 and 2010. The result of its ability to be fully functional has been a marked increase in Commission-initiated projects and assistance to the NPS and other Keweenaw NHP partners in the preservation and interpretation of historic resources. The Advisory Commission's efforts have also been directed toward the Keweenaw Heritage Sites, working to enhance sustainability for those organizations. The Commission works directly with the NPS and other partners on a daily basis.

Resource Preservation

Preserving resources is a guiding principal for the National Park Service, taken from the 1916 Organic Act, the fundamental purpose of which is to conserve the scenery and the natural and historic objects therein. Protection of regional history drove local citizens in their grassroots initiative to establish a national park in the Copper Country. Preservation is key to the success of the national park.

Today, the core work of the NPS at Keweenaw NHP is to find ways to preserve the abundant

historic resources in collaboration with park partners. This requires resourcefulness, in collaboration with the community, in developing the tools to do so.

The NPS worked directly with its partners on Quincy Hill and the surrounding area in the development of the *Quincy Mine Historic Landscape: Cultural Landscape Report*, published in August 2010. Park partners were instrumental in contributing to the data, analysis, and development of alternatives and recommendations for treatment. The results of this multi-year effort will guide decisions for the preservation of the Quincy area for many years to come.

The Keweenaw Heritage Grants program has been an excellent model of the effectiveness of partners working together to preserve our collective heritage. Particularly with the addition of the Advisory Commission funds that may be used outside of the legislated boundaries of the park - to the less tangible boundaries that encompass the entire Portage Lake Volcanics region - the program is having far-reaching effects on the preservation of Copper Country historic resources.

Taking it another step, professional NPS staff has provided a great deal of technical assistance to park partners. In 2009 and 2010, the staff provided nearly 5,000 hours of direct assistance to partners on matters ranging from the best practices for preserving family photographic collections to recording oral histories; from restoring historic landscapes to rehabilitating façades of historic commercial buildings; from designing effective interpretive exhibits to recruiting and training volunteers. The NPS staff provides technical assistance on a request basis, and as staff workloads allow. A few of the more visible technical assistance projects include the Quincy Smelting Works, Main Street Calumet and Calumet's Historic District Commission (HDC), and the Quincy Mine Hoist Association properties. The staff provides professional technical assistance to all park partners free of cost for all sizes of

Goal #8: Visitors year-round will gain an understanding of the park themes through dynamic and diverse interpretive opportunities at NPS facilities, including an interpretive experience on every NPS-owned property.



Preservation of the Quincy Smelting Works began in earnest during 2010 with environmental site cleanup and stabilization at the Reverberatory Furnace Building. The NPS and HUD are providing funds to enable site owner Franklin Township to undertake this important step in the preservation of a Copper Country icon of days long past.

projects, with many ‘clients’ being owners of historic homes or businesses, advising them on standard techniques used for preservation of historic structures. In high demand in 2009-2010 was consultation on universal access to grounds, buildings, programs, and publications. Assistance often prepares partners when applying for grants, with grantors knowing that projects will meet preservation and interpretive standards.

NPS staff developed and completed an Interim Land Protection Plan in 2010 to identify at-risk properties, and present a prioritized list of potential tracts to be considered for acquisition or other levels of protection. The plan will guide acquisition decisions, if necessary, prior to the development of a new General Management Plan for the park, at which time public input will be sought in developing a Final Land Protection Plan.

The NPS executed 34 agreements in FY2009-2010, including three memoranda of understanding, six cooperative agreements, and 25 grant agreements. Agreements are used either to *enhance partner projects* that preserve and/or interpret the historic resources within Keweenaw NHP, or for partners to *assist the NPS* in accomplishing its mission.

Visitor Experience

Nowhere does the partnership of Keweenaw NHP come into play stronger than in providing visitor experiences. The goal of the NPS is

to provide a cohesive national park experience across the region, while retaining the diverse characteristics of each of the Keweenaw Heritage Sites and other partners. At the same time, the NPS also seeks to provide visitors with a traditional national park experience within the two legislated units of the park.

Toward that end, the NPS has developed a *Long Range Interpretive Plan (LRIP)*, defining the specific themes to be examined when interpreting the diverse stories of the Copper Country. The plan explores the four primary themes: Natural Resources; Mining Processes and Technology; People’s Lives & Immigration; and Labor, Management, and Economics. The LRIP looks at the desired visitor experiences and the opportunities available to achieve those experiences. The plan completed in 2010 examines the role the NPS must play to provide cohesion to the many partner offerings, and to fill gaps in the themes. Funding is being sought for a higher level plan that will have all the partners jointly plan for the overall park experience.

Visitor experience also means delivering the stories in a manner that accommodates multiple learning perspectives. People learn in many different ways and through many different means one way that the NPS staff has addressed this need is through the development of a series of multimedia presentations, which are available on the Keweenaw NHP website at www.nps.gov/kewe.

Lake of the Clouds provides a glimpse of Copper Country landscape from centuries past. It is located in Porcupine Mountains Wilderness State Park, one of the Keweenaw Heritage Sites that assist the National Park Service in providing visitors with a cohesive national park experience while at Keweenaw NHP.





Goal #7: Every student on the Keweenaw Peninsula will experience an on-site curriculum-based Keweenaw NHP program at least once in their K-12 schooling.



Education & Interpretation

Contributing to the experience are education and interpretation programs that the NPS provides on a regular basis. The Fourth Thursday in History speaker series offers a venue for current research to be brought to the public in an engaging evening of presentation and discussion. The culmination of the Fourth Thursday series each year is the High School Local History Smackdown, challenging school teams throughout the Copper Country to be well-versed in the history of the copper mining region, covering all of the interpretive themes mentioned above. It’s an evening of keen competition and friendly rivalry that engages the area’s youth in its heritage.

NPS staff provides ranger-led programs for visitors throughout the summer. There are walking tours of the Quincy Mine property, the C&H Core Industrial Area, and the Calumet Downtown Historic District. Rangers engage young people through a Junior Ranger program, resulting in each one taking the Junior Ranger oath and receiving a badge or patch. This program is especially successful in instilling a sense of stewardship for the historic resources throughout the Keweenaw and the country.

Partners present programs as well, including the “Summer Evening Programs” at Fort Wilkins Historic State Park covering a broad range of topics from wildlife to wildflowers, geology to photography, and, of course, local history. The Keweenaw County Historical Society presents outreach and educational programs each year in its summer “Adventures in History” series for children and adults. These and other partner programs help to achieve the goal of providing a cohesive national park experience for visitors at Keweenaw NHP.

Public History

The NPS at Keweenaw NHP has been making progress toward its public history goal on several fronts. The museum staff has not only made significant progress in cataloging objects and archival materials, but also by producing finding aids, all of which facilitate a greater level of access for scholarly researchers and the public. At the same time, the staff has worked with several partners to assist with the preservation and documentation of their own artifact and archival collections.

The NPS Museum & Archives Services staff have responded to 307 researcher reference requests in the past two years. Much of the service provided in 2010 has been related to exhibits being developed for installation at the Union Building. This has led to a number of new museum objects being accessioned into the NPS collection with 6,557 new items bringing the total to 471,463 objects, approximately 98% archival materials such as company records, family papers, and photographs.

Another element of public history is to capture and transcribe oral histories to provide first person accounts of Copper Country life experiences. Park staff have eleven new oral history interviews, bringing the total collection to 188. These have been with former miners, engineers, office workers, business owners, teachers, homemakers, doctors, pattern makers, and foundry workers. Oral histories paint a vivid personal picture of our rich Copper Country heritage.

The NPS and its partners, particularly the MTU and Finlandia University Archives, are making great strides in bringing public history alive for visitors to the Copper Country and for citizens across the nation.

Looking Forward

The National Park Service at Keweenaw NHP anticipates even greater collaborative progress toward the perpetual preservation of the rich historic resources of the Copper Country for generations to come with all of the park partners that have a passion for their heritage and are determined to succeed.

FY2011

Fiscal year 2011 promises to be one filled with challenges and triumphs. The NPS will be bidding adieu to Jim Corless, superintendent since June 2007, and welcoming a new superintendent to take up the reins and lead the charge of collaborative partnerships. One focal point will be the completion of the Union Building rehabilitation and installation of exhibits, which will culminate in the opening of the first NPS-owned visitor facility, the Calumet Visitor Center. Another will be to continue the stabilization work at the Quincy Smelting Works, while a third will be the initial stages of the Calumet cultural landscape report and environmental assessment.

Areas of emphasis will include continuing to seek a permanent appropriation for the operation of the Advisory Commission, and the continued effort to assist the numerous park partners in achieving sustainability. Planning efforts will be underway for the rehabilitation of the C&H Warehouse No. 1 and the Keweenaw History Center (the former C&H Public Library). The NPS will continue to pursue funding to strengthen its level of service to park partners and visitors alike.

20th Anniversary - 2012

Keweenaw National Historical Park will celebrate its 20th year as a unit of the National Park System in 2012. Congress established the park on October 27, 1992, and with it the first permanent citizen-based advisory/operating commission in the NPS. The National Park Service at Keweenaw NHP will seek to coordinate with the Advisory Commission, the Keweenaw Heritage Sites, and all park partners to join in the celebration. The nationally significant historic resources of Upper Michigan's Copper Country tell the story of how the nation's first major mineral rush spawned prospecting in the "western" frontier, great riches from its bountiful native copper, great losses by many that failed, and the tenacity of those that settled and made it their home.

100th Anniversary - 1913 Strike

2013 marks the hundredth anniversary of the infamous strike that occurred at mines throughout the Copper Country. Calumet was particularly affected when the strike climaxed at the Christmas Eve party held at the Italian Hall. In the aftermath of a false cry of "Fire!" many people died - most of them children - in the stairwell leading from the second floor gathering hall. That event marked the virtual end of the strike, and the eventual end of the Western Federation of Miners, which went bankrupt in its efforts to fight for better working conditions and wages for copper miners. Organizations throughout the region will be working together to memorialize the events of that fateful year in the history of Keweenaw copper mining, and the NPS will collaborate with its many partners to join them.

Quincy Smelting Works

The Quincy Smelter Steering Committee, an organization facilitated in partnership with Franklin Township and EPA, and made up of numerous area organizations and municipalities, will continue to pursue the preservation and eventual reuse of the historic Quincy Smelting Works. In spite of the September fire that claimed the Cooper/Carpenter Shop and its adjoining Lumber Shed, the committee and Franklin Township, the site's owner, are more determined than ever to succeed in the pursuit of preserving the historic smelter site.

The committee will continue its quest for an anchor tenant on the east side of the 30-acre site, while seeking to provide recreational access for the community, preserving the industrial complex for visitor interpretation, and reusing the west side of the complex for compatible commercial purposes. The smelter is the most intact early twentieth century smelter complex in the country - and perhaps the world. It is within the Quincy Mining Company National Historic Landmark District - the highest level of distinction and significance on the National Register of Historic Places.



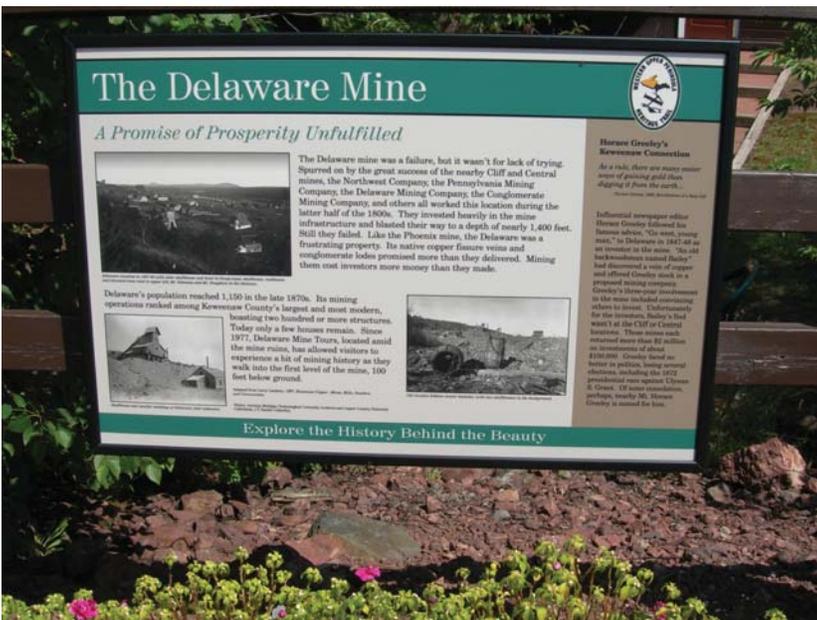
Perhaps these mine captains were looking forward to another prosperous year, much the same way that the NPS and all of the partners that comprise Keweenaw NHP look forward to preserving the copper mining history wrought by these captains and the miners, trammers, surface workers, and mining communities along the Keweenaw.



A highlight of the park's 15th anniversary, held at the historic Calumet Theatre, was the presentation of Junior Ranger badges to CLK students by U.S. Senator Carl Levin.



The historic 1898 Quincy Smelting Works prior to the start of preservation actions to stabilize the complex and provide access to visitors.



Park partners such as Delaware Mine Tours, a Keweenaw Heritage Site, participate as park partners by interpreting various elements of the story of Copper Country mining.



Sen. Carl Levin and Supt. Jim Corless with the new Calumet Unit entrance sign and park headquarters in the background.





Keweenaw National Historical Park
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