

*Harila*  
CRMS#402737  
BOWA-922  
404/15-1

K1817-IS

June 6, 1968

Memorandum

To: Regional Director, Southeast Region  
From: Chief, Division of Planning and Interpretive Services  
Subject: Approved Interpretive Prospectus, Looker T. Washington

We have received two copies of the subject document sent with Regional Director Price's memorandum of May 31. As we have indicated previously, it is an excellent piece of work.

We are pleased that the park is moving ahead with Living Farm. We enjoyed meeting Superintendent Kowalkowski and Historian MacIntosh on their recent visit here in search of data to inaugurate the project.

Please extend our thanks to Messrs. Kowalkowski, Lusk and MacIntosh for their fine work on this prospectus.

*(Signature)*  
Marc Sagan

cc:  
IS, Dr. Kent  
IS Files

AEKent:hds

CRBIB # 402737  
BOWA-09-02

UNITED STATES  
DEPARTMENT OF THE INTERIOR  
NATIONAL PARK SERVICE

INTERPRETIVE PROSPECTUS

for

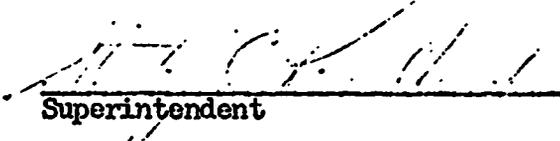
BOOKER T. WASHINGTON NATIONAL MONUMENT

Prepared

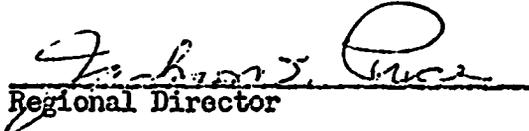
by

H. Gilbert Lusk  
Park Historian

Approved for Distribution and Use

  
\_\_\_\_\_  
Superintendent

  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Regional Director

5-31-68  
\_\_\_\_\_  
Date

# C O N T E N T S

	<u>Page No.</u>
Introduction	1
The "Historical Living Farm" Concept	4
Life Implies Change	4
People Are Interested In People	5
Ultimate Phase	8
Visitor Center Museum	8
Government Quarters	9
Historic Structures	9
Exhibits and Craft Demonstrations	15
Construction Priorities	16
Fencing	21
Roll Road and Roll Road Trail	21
Staffing	22
Publications	23
Research	24
Interim Phase	26
FY 1968 - With cost estimates	27
FY 1969 - With cost estimates	28
FY 1970 - With cost estimates	30
FY 1971 - With cost estimates	32
Master Plan Amendments	34
The Monument Visitor	36
Projected Public Use 1967-1971	37
Appendixes	
A. Inventory of James Burroughs Estate (1861)	39
B. Account of Items Purchased (1858)	41
C. Account of Items Purchased (1861)	42
Maps	
A. Interpretive Development as of 1/1/68	
B. Interim Developments as of 1971	
C. Ultimate Developments (Detail) after 1972	
D. Ultimate Developments after 1972	

## INTRODUCTION

A planning conference was held at Booker T. Washington National Monument on December 19 and 20, 1967, to discuss the revision of the Interpretive Prospectus, written in 1964.

The initial Prospectus, while adequate in defining museum development, failed to develop the Burroughs Plantation as the birthplace and childhood home of Booker T. Washington. The interpretive program was based on a man's accomplishments, with little interpretation of his early life, his confinement as a slave, and the effects of these early experiences on his life. If we are to interpret a man's great achievements, we must also interpret his heritage, otherwise we create a skyscraper with no foundations.

Present exhibits and previous planning are clearly inadequate for this expanded task. When visitors are given no idea as to why this area is a National Monument; no idea as to where or when Booker T. Washington was born or died; no idea as to why this Monument is not in Alabama; then there clearly exists an inadequacy in planning and development.

To cope with this failure and to clearly associate Booker T. Washington with the Burroughs Plantation we have applied a new concept to this area's development - the "Historical Living Farm."

This concept, as yet without formal guidelines, will fill the void in our interpretive program and provide the visitor with an unusual "living" link to the past. This link will not only clarify the importance of the Burroughs Plantation in Booker T. Washington's life, but it will also clarify its importance in American History.

The "Living Farm" will not avoid the question of slavery and its influence on those who experienced it. The Burroughs Plantation provides an ideal setting for the interpretation of an often neglected section of our history, the Negro slave and his owners. Slavery was an important part of Booker T. Washington's heritage, it is an important part of the modern Negro's heritage, and it is an important part of America's heritage.

This Interpretive Prospectus, to best handle the new development concept, has been divided into two distinct phases, the Interim Phase and the Ultimate Phase. This division into phases is necessitated by a Congressional limitation of \$200,000 on construction at the monument.

*Does it  
go with it  
(needs more than  
"our" papers & his  
letters & his  
mission)*

*Need for  
interpretive  
activities*

*how do we  
interpret  
"important"  
- tragedy?*

The Interim Phase, covering all development at the Monument until the limitation is removed by Congress, includes all aspects of the Interpretive Prospectus which may be accomplished through the use of park operating funds and, when available, Regional reserves.

The Ultimate Phase (the word "Ultimate" is defined as meaning "minimum future development" and does not imply "final" development) reflects interpretive developments upon removal of the limitation and includes construction and other capital improvement programs.

The Ultimate Phase will be discussed first, for reasons of understanding the entire development program, with the Interim Phase, broken down into fiscal years and cost estimates, following.

The Visitor Center Museum and Theatre, being well developed at this time, will be covered briefly, allowing for maximum development of the "Historical Living Farm" concept and its use at Booker T. Washington National Monument.

## THE "HISTORICAL LIVING FARM" CONCEPT

### Life Implies Change

A "Living Farm" must be adaptable to recurrent change, both of a seasonal and annual nature. The rotation of crops, seasonal movement of livestock, and occasional relocation of farm structures, lend credibility to change as an integral part of plantation life, and to interpretation based on the four seasons.

Change also implies that compromise must not be sacrificed to historical accuracy in future development programs. Farm structures and crops may be relocated, as necessary, without serious effect upon the main historical theme, the life and accomplishments of Booker T. Washington.

This biographical theme, accurately portrayed within the Visitor Center Museum and Theatre, must be applied to the Burroughs Plantation with accuracy. Although the setting of the theme, the Burroughs Plantation, may change, the theme itself must remain consistent and accurate.

## People Are Interested In People

The "Living Farm" and its interpretation must stimulate an interest which is inherent in most visitors, the interest of people in people. Many exhibits, surrounded by guardrails, chain, and glass, thwart the stimulation of this interest, resulting in the sterilization of interpretive media.

We do not want museums of expensive and irreplaceable antiques inviting only the sense of sight to partake. If history is to truly live, it must not be a "spectator sport." A "Living Farm" requires "tissuc paper" artifacts - reproductions - so that all of the senses, especially touch and smell, may partake. Guardrails may be used for the safety of the visitor, but they should not be used for excluding him from a unique historical experience. Breakage and theft of reproduced items must be considered a routine operating loss. The knowledge and satisfaction gained by the visitor will be well worth an occasional loss.

*- but, his animals?*

*+ slaves?*

The visitor's experience will be enhanced by the presence of period crops and livestock which will closely approximate those used in the 1850's and 1860's. Modern hybrid crops and livestock have little place in a historic setting, although hybrid crops may be grown outside the visitor use area for feeding the livestock.

All reconstructed buildings and fences should be constructed using historic materials. Many structures and fences, well over a century old, stand in the immediate vicinity of the Monument and should be acquired for use in the reconstructions.

The maintenance of these structures, as well as the care of the crops and livestock, will play a large part in the interpretation of the Burroughs Plantation. The farm maintenance crew will be costumed and will perform all jobs on the plantation using period tools and equipment. They will travel by horse or foot, plow with oxen, cultivate by hand, and perform craft demonstrations during peak periods of visitation.

*slaves?*

In addition to using a costumed maintenance crew, we will also use the message repeater as a means of interpretation. A majority of the repeaters will have four distinct messages, one for each season, using the vernacular of that time and given in the first person.

Wayside exhibits and signs will be kept to an absolute minimum with the mini-folder and trail guide used for filling in all details.

## ULTIMATE PHASE

The span of interpretation on the Burroughs Plantation covers the years 1856-1865, from the birth of Booker T. Washington to his emancipation and departure in 1865. An inventory of plantation property, made at the death of James Burroughs in 1861, will provide minimum guidelines for equipment, furnishings, livestock, and miscellaneous articles.

Developments under the Ultimate Phase include the following:

### Visitor Center Museum

The Visitor Center Museum, lacking but two exhibits, is almost complete. The missing exhibits, Exhibits No. 2 and No. 3 in the Booker T. Washington National Monument Visitor Center Exhibit Plan, deal with the plantation and provide a vital transition between the Visitor Center and the Burroughs Plantation.

Exhibit No. 2, an aerial perspective painting of the Burroughs Plantation (3' x 6'), will orient the visitor and entice him to extend his stay by moving about the plantation. September, 1861, will be depicted in this full color painting with crops, livestock, and people forming a part of the detail.

Exhibit No. will be a sculpture group showing the reading of the Emancipation Proclamation to the slaves. This should be an effective evocative mood piece depicting Booker...learning of his freedom.

### Government Quarters

Three government residences are required to house area personnel and provide twenty-four hour protection and care for the Monument and its "Living Farm."

The completion of the quarters area will make possible the removal of the present residence, and all roads and utilities leading to it. The present house is a serious intrusion upon the historic scene and will hinder future development of the Burroughs House complex.

### Historic Structures

Plantation structures, listed and described below, are in sequence, as seen by the visitor walking the Roll Road Trail. These structures will be located at their approximate historic sites, unless otherwise indicated. Few buildings, except for the Burroughs House and the two slave cabins lived in by Booker T. Washington, may be precisely located because of serious disturbances to soil and foundations by bulldozers and tractors.

1. Double Roomed Slave Cabin

This slave cabin, below the Visitor Center and next to the Roll Road, would be reconstructed to serve three functions. Its first function would be that of a visual exhibit, seen from the Roll Road Trail above it. The cabin would not be accessible from the Roll Road Trail and would not be open to the visitor.

The two remaining functions of this structure involve the operation of the farm itself. One side of the cabin, divided into two rooms by a mutual wall, would be used for exhibit storage, while the other side would provide space for the costumed maintenance crews to change clothes, have lunch, etc.

2. The Burroughs House

The Burroughs House, a five room log cabin, will be reconstructed with the three lower rooms refurnished. The upper floor would be closed to the public because of the precipitous stairways used at that time. "Tissue paper" artifacts would be used in the refurnishing, with all lower rooms void of guardrails. Furnishings and household items would be subject to handling and use.

A message repeater, located upstairs, above the living room, would relate seasonal happenings in the "Big House." Mrs. Burroughs' recreated voice would guide the visitor from his entrance at the front room to his exit at the rear. Craft demonstrations would be held in one of the two back rooms, while the other would house a possible concession for goods made and grown on the plantation.

3. Slave Cabin - Boyhood Home of Booker T. Washington

This log cabin, already reconstructed, was the childhood home of Booker T. Washington. The interior of this cabin, borrowed from the birthplace cabin, is inaccurate and will have to be reworked. The cabin, as reworked, will have a wooden floor, a small storage bin area, and an interior ladder to the loft above.

The present audio tape is to be rewritten, shortened, and given in the recreated voice of Booker's mother, Jane. Jane, the plantation cook, would explain her duties and give a glimpse of life on the plantation. Background noises, created by children, pots and pans, etc., would be an integral part of the four seasonal tapes.

The cabin will be refurnished as the cook house with demonstrations given during the summer months.

*+ people haven't*

4. Slave Cabin - Birthplace of Booker T. Washington

This log cabin, with its earthen floor and potato hole, will be rebuilt at its historic location and refurnished as a food storage area.

One audio tape, used throughout the year, given in Booker T. Washington's recreated voice, would relate his remembrances of life on the plantation as contained in his autobiography, Up From Slavery.

5. Smoke House

The log smoke house, adjacent to the birth cabin, will be self-explanatory with meats and other food stuffs curing inside. (All log structures will be daubed with clay - no concrete is to be used for this purpose).

6. Privy

Located within site of the Roll Road Trail, but not accessible by it, would be the Burroughs' outhouse. A one-seater, this structure would be open to those who approached it and, in the way of the "Living Farm", usable.

7. Blacksmith Shop

This shop, actually a three-sided shed, will be reconstructed and refurnished so as to be used in craft demonstrations and in making minor repairs to farm equipment. Mr. Burroughs' recreated voice would be used to describe the shop and its function in the plantation economy. Wooden shingles and slats, as well as split rail fencing, would be made here as part of the continuing craft demonstrations.

8. Tobacco Barn

Already reconstructed and used in the curing of tobacco, the barn will require two additional exterior sheds for storage. One shed, already built, houses a reconstructed hogshead, used in taking tobacco to market.

An audio message, inside the barn, would help explain the curing process and the role of tobacco in the self-sustaining plantation economy. Monroe, a slave and fieldhand, would narrate the audio message.

9. Corn Crib

This structure will be used for live storage of corn, one of the staples of the plantation diet.

10. Horse Barn

Farm equipment, seed, and sundry supplies would be kept in this wood slat structure, as would the plantation horses. Although the visitor may view the horses from inside the barn, he will not be able to coningle with them. Lee, another slave, will do the audio message for the horse barn.

11. Corn Crib

This corn crib, located by the cow barn, would be rebuilt some 200 feet from its known location. The present Visitor Center makes this change necessary as it is located very near the site of the corn crib and cow barn. This crib would also be used in the storage of corn.

12. Cow Barn

Located 200 feet from its known location, this barn will be used by cattle and chickens. Fenced, to form a corral, this structure will not be open to the public. Both the cow barn and the corn crib will be adjacent to the Roll Road Trail.

Exhibits and Craft Demonstrations

1. Hogshead Entrance Feature

A reconstructed hogshead, located on the section of Roll Road nearest the visitor parking area, would arouse initial interest in the visitor. No formal interpretation of this feature is planned.

2. Farm Animals

The "Living Farm" will house the following livestock, as a minimum:

- (a) 3 horses
- (b) 2 oxen
- (c) 12 cows
- (d) 12 chickens and 1 rooster
- (e) 2 beagles
- (f) 2 boars
- (g) 1 cat

CONSTRUCTION PRIORITIES

	Audio Message	Craft Demonstration	Open to Public	Storage	Refurnished
1. Slave Cabin (already built)	X	X	X	X	X
2. Tobacco Barn (already built)	X	X	X	X	X
3. Removal of present government residence and construction of three new residences					
4. Burroughs Home	X	X	X	X	X
5. Horse Barn	X		X	X	X
6. Booker T. Washington Birthplace Cabin	X		X	X	X
7. Cow Barn				X	X
8. Corn Cribs (2)				X	
9. Blacksmith Shop	X	X	X	X	X
10. Double Room Slave Cabin				X	
11. Smoke House			X	X	X
12. Privy			X		

### 3. Historic Trees and Shrubs

All trees and shrubs known to exist in 1861 will be replanted.

Apple and pear trees will be placed near the vegetable garden and the Burroughs Cemetery.

A small yard, fenced with barrel staves, will front the Burroughs House. Two rosebushes will grow on the corners of the front stoop with flowers planted along the walk leading to the stoop.

Historic tree lines will be reestablished and fenced wherever and whenever necessary.

### 4. Hog Pasture

Two to six hogs would be located below the Visitor Center in a quarter-acre hog pasture. Pork was a mainstay of the diet and should be represented accordingly. All meat hung in the Smoke House will come from outside sources as we will not be engaged in the slaughtering or dressing of animals.

5. Sidney King Painting

A Sidney King painting, already in use, could be located above the Double Roomed Slave Cabin to help interpret it. The painting gives the names of those slaves on the plantation in 1861 and their value as property. However, as interpretive developments are carried out the painting might be an intrusion and be unnecessary. Consideration should then be given to removal of the painting.

6. Vegetable Garden

This garden will provide vegetables such as tomatoes, beans, potatoes, etc. and will be roughly one-eighth of an acre in size. Although fenced, the garden will have a gate and be open to the public. All vegetables, grown as samples, will be labeled.

7. Plantation Spring

The spring, fenced and covered with a shield of logs or other natural materials, provided the plantation with water and a refrigerator. There was no spring house on this plantation so that only a removable shield covered the spring and its contents.

8. Tobacco Patch

A sample patch of tobacco, one-quarter acre in size, will be grown along the Roll Road Trail for demonstration purposes. The patch will be fenced. A Sidney King painting, already in use, provides a visual description of the process of growing and harvesting tobacco. As the tobacco demonstration area is developed the painting may be unnecessary and can be removed from the scene.

9. Charcoal Pit

Located next to the tobacco barn, the charcoal pit, actively used in making charcoal, will provide the necessary charcoal for fire curing tobacco. A stack of wood, ready for burning, would provide an excellent visual exhibit.

*no - Sept says they did not use charcoal at the time.*

10. Corn Field

A sample field containing two acres of period corn will be planted adjacent to the Roll Road Trail and fenced.

11. Herb and Flax Garden

This garden, consisting of one-eighth of an acre, will contain the numerous herbs and spices used on the plantation. Each plant variety will be labeled, with a small footpath winding through the garden.

## 12. Wheat Field

Two acres of period wheat provide the visitor with a final glimpse of the crop system on the plantation. For purposes of crop rotation the wheat and corn fields will have to be occasionally altered.

## 13. Pasture

The remaining land, visible from the Roll Road Trail, will be cleared back to the historic tree lines and put into pasture.

Modern hybrid crops and additional pasture will be located outside the main visitor use area. This additional acreage is needed to provide feed for the livestock and includes:

- (a) 10 acres of corn and cane mixed
- (b) 20 acres of wheat
- (c) 10 acres of barley
- (d) 5 acres of oats
- (e) 5 acres of "hard" corn (pig and chicken feed)

## 14. Burroughs Cemetery

A simple, moderated, audio message would tie man and soil together.

## 15. Craft Demonstrations

Possible craft demonstrations include, but are not limited to,  
the following:

- (a) Weaving (Flax and Cotton)
- (b) Shingle Making
- (c) Blacksmithing
- (d) Tobacco Curing
- (e) Making Split-Rails
- (f) Charcoal Making
- (g) Baking and Cooking
- (h) Shoemaking
- (i) Leatherworking
- (j) Apple Stilling
- (k) Butter Churning
- (l) Cloth Dying

## Fencing

All gardens, crops, springs, pastures, animal compounds, and the boundary line will be fenced. Chestnut split-rails will be used in all fencing.

The rails will be laid snake fashion, four to five rails high, in all instances except for the hog pasture fence which will be laid buck rail fashion.

## Roll Road and Roll Road Trail

The trail should be extended to the Burroughs Cemetery and include a return, via the Roll Road, to the visitor parking area. The Roll Road itself will be fully reconstructed.

Staffing

The following positions, in addition to those already established, will be needed to maintain and work the Burrroughs Plantation.

1. Permanent (Costumed)

- (a) Foreman II (Expert Farmer)
- (b) Caretaker (Farmer's Assistant)
- (c) Laborer

2. Temporary (Costumed)

- (a) Park Guide
- (b) Laborers (2)

*Alack?*

The above positions have been specified because of the pressing demands of a small-scale farming operation. To develop a summer program of crops and demonstrations requires preparation and work during the fall, winter, and spring. Increased responsibility and building maintenance make these additions vital to a fully integrated program of development.

The positions, according to current job specifications, are not appropriate to our needs but they are the ones which come closest to filling our requirements. If the "Historical Living Farm" takes hold as an interpretive media, then the National Park Service must make provisions for it in the reclassification of certain job descriptions.

Expert farmers, and laborers, capable of on-the-job interpretation must be considered, as must an appropriate pay-scale for these duties.

. Publications

1. Mini-Folder

The area mini-folder will contain a thumbnail sketch of Booker T. Washington's life along with a map and guide to the Roll Road Trail highlights. A vicinity map, giving directions to the Monument from surrounding communities, will also be included.

- w.w. -  
+ meaning

2. Roll Road Trail Guide

This guide, a sales item, will give a detailed explanation of the Burroughs Plantation and the Roll Road Trail. It will include maps as well as photographs.

3. Area Information Folder

This sales item will contain a thorough biography of Booker T. Washington.

+ 2009/1/2

#### 4. Handbook

The material covered in the handbook will unite all of the above information in detail. It will contain information on Booker T. Washington, the Burroughs Plantation, slavery, and the historic community surrounding the Burroughs Plantation.

#### Research

1. In order to obtain accurate information about the equipment, plantings, and livestock of the 1850's and 1860's, we must instigate a thorough study of the periodicals of that period. Newspapers, sales catalogues, and magazines, should all be included in this study.
2. All members of the Burroughs' immediate family must be historically situated and their movements traced from 1794, the year James Burroughs was born, until 1893, the year the Burroughs Plantation was sold to the Robertsons. This research may be conducted in surrounding county court house land records.

Information must also be obtained concerning the historic community surrounding the Burroughs Plantation. The location of stores, schools, the tobacco market, corn mills, names of land owners, are only a few of the missing items needed in our research files.

3. The Superintendent and Historian should familiarize themselves with pertinent information located in the Smithsonian Institute in Washington. Research trips to Washington, D. C. should be planned for this reason.
4. The present Monument library must be expanded to include basic works and periodicals concerning Piedmont plantations in the 1850's and 1860's. Diaries and other primary sources will be of major importance in the development program.
5. All of the above research must culminate in a major compilation study before actual reconstruction of the plantation buildings begins. An example of this type of compilation study is Lincoln Boyhood as a Living Historical Farm by Edwin C. Bearss.

INTERIM PHASE

---

This phase includes all developments which may be accomplished through the use of park operating funds. This program, divided into four distinct parts includes Fiscal Years 1968 through 1971. Cost estimates, with inclusion of overceiling amounts required from reserves, are included.

INTERIM PHASE - FY 1968

Livestock:

Cattle . . . . . (Agricultural Use Permit)

Farm Equipment and Supplies:

Seeds and Fertilizers . . . . . 15

Farm Projects: (Materials Only)

Land Clearing . . . . . 75

Tobacco Curing Exhibit . . . . . 10

Costumed work on Sunday . . . . . 50

Vegetable Garden . . . . . 20

Herb Garden . . . . . 20

Reforestation . . . . . 200

Fencing . . . . . 1,500

Tree and Shrub Planting . . . . . 75

Plant Corn and Wheat . . . . . (Agricultural Use Permit)

Plant Flax and Tobacco . . . . . 15

Miscellaneous:

Miscellaneous Travel expenses . . . . . 100

Total covered by Park funds . . . . . \$ 1,980

Overceiling amounts needed from Regional Reserves . . . . . 100

GRAND TOTAL . . . . . \$ 2,080

INTERIM PHASE - FY 1969

Personnel:

Permanent:

Caretaker (1) . . . . .	4,118
All personnel benefits	309

Livestock:

Horses . . . . .	("Retired" horses acquired through NPS)
Cattle . . . . .	(Agricultural Use Permit)

Farm Equipment and Supplies:

Veterinarian Supplies and care . . . . .	50
Seeds and Fertilizers . . . . .	20
1 Lot Cooking Vessels (Reproductions) . . . . .	100
1 Lot Water Vessels (Reproductions) . . . . .	100

Farm Implements: (Reproductions)

Hilling Hoes . . . . .	25
Grubbing Hoes . . . . .	25
Shovels . . . . .	25
Spades . . . . .	25

Farm Projects: (Materials Only)

Land Clearing . . . . .	100
Charcoal Making Exhibit . . . . .	50
Tobacco Curing Exhibit . . . . .	10
Costumed work on Sunday . . . . .	75
Establish foundations of plantation buildings . . . . .	75
Vegetable Garden . . . . .	20

Farm Projects: (Continued)

Herb Garden . . . . .	20
Reforestation . . . . .	200
Extend Roll Road Trail . . . . .	250
Fencing . . . . .	1,500
Tree and Shrub Planting . . . . .	125
Plant Corn and Wheat . . . . .	(Agricultural Use Permit)
Plant Flax and Tobacco . . . . .	15
Refurnish Slave Cabin . . . . .	(Refer to cooking and water vessels under <u>Farm Equipment and Supplies</u> )

Research Needed:

1850-1865 Periodicals . . . . .	125
Land Records - County Court Houses . . . . .	150
Smithsonian Institute . . . . .	225

Miscellaneous:

Revise Audio Script at Slave Cabin . . . . .	150
Miscellaneous Travel expenses . . . . .	100
Expanded Park Library . . . . .	125

Total covered by Park funds . . . . . \$ 2,810

Overceiling amounts needed from Regional Reserves . . . 5,302

GRAND TOTAL . . . . . \$ 8,112

INTERIM PHASE - FY 1970

Personnel:

Permanent:

Caretaker (1) . . . . .	4,347
All personnel benefits . . . . .	326

Livestock:

Horses . . . . .	("Retired horses acquired through NPS)
Cattle . . . . .	(Agricultural Use Permit)

Farm Equipment and Supplies:

Veterinarian Supplies and care . . . . .	50
Seeds and Fertilizers . . . . .	60
1 Hoghead . . . . .	250

Farm Projects: (Materials Only)

Land Clearing . . . . .	125
Charcoal Making Exhibit . . . . .	50
Tobacco Curing Exhibit . . . . .	10
Costumed work on Sunday . . . . .	75
Establish foundations of plantation buildings . . .	75
Vegetable Garden . . . . .	20
Herb Garden . . . . .	20
Reforestation . . . . .	200
Extend Roll Road Trail . . . . .	250
Fencing . . . . .	1,500
Add sheds on Tobacco Barn . . . . .	200
Plant Corn and Wheat . . . . .	(Agricultural Use Permit)
Plant Flax and Tobacco . . . . .	15

Research Needed:

1850-1865 Periodicals . . . . .	125
Land Records - County Court Houses . . . . .	150
Smithsonian Institute . . . . .	225

Miscellaneous:

Miscellaneous Travel expenses . . . . .	100
Expanded Park Library . . . . .	125

Total covered by Park funds . . . . .	\$ 2,900
Overceiling amounts needed from Regional Reserves . . .	<u>5,398</u>
GRAND TOTAL . . . . .	<u>\$ 8,298</u>

INTERIM PHASE - FY 1971

Personnel:

Permanent:

Caretaker (1) . . . . .	4,555
All personnel benefits . . . . .	342

Livestock:

Horses . . . . .	("Retired" horses acquired through NPS)
Cattle . . . . .	(Agricultural Use Permit)

Farm Equipment and Supplies:

Veterinarian Supplies and care . . . . .	50
Seeds and Fertilizers . . . . .	100

Farm Projects: (Materials Only)

Land Clearing . . . . .	150
Charcoal Making Exhibit . . . . .	25
Tobacco Curing Exhibit . . . . .	10
Costumed work on Sunday . . . . .	75
Establish foundations of plantation buildings . . . . .	75
Vegetable Garden . . . . .	20
Herb Garden . . . . .	20
Reforestation . . . . .	200
Extend Roll Road Trail . . . . .	250
Fencing . . . . .	1,500
Tree and Shrub Planting . . . . .	125
Plant Corn and Wheat . . . . .	(Agricultural Use Permit)
Plant Flax and Tobacco . . . . .	15

Research Needed:

1850-1865 Periodicals . . . . . 125  
Compilation Study (i.e. Edwin C. Bearss) . . . . . 1,000

Miscellaneous:

Miscellaneous Travel expenses . . . . . 100  
Expanded Park Library . . . . . 125

Total covered by Park funds . . . . . \$ 2,615

Overceiling amounts needed from Regional Reserves . . . 6,247

GRAND TOTAL . . . . . \$ 8,862

## MASTER PLAN AMENDMENTS

In order to facilitate development of the "Living Farm" the following amendments must be made to the Booker T. Washington National Monument Master Plan.

1. The luncheon area, currently located below the Visitor Center, should be relocated in the wood lot between the Visitor Center and Virginia Route 122. Historically, this wood lot was the hog pasture, but in order to maintain the integrity of the "Living Farm" and provide more suitable quarters for the hogs, the current luncheon area and hog pasture should have their positions reversed. Frequent flooding makes the present luncheon area ideal for hogs, while the dry historical hog pasture provides a much better luncheon area.
2. The Master Plan must be amended to include all proposed reconstructions and the "Historical Living Farm" concept.
3. The present staff is inadequate in the light of future developments and must be reevaluated and enlarged.

4. All Master Plan maps must be brought up to date.

## THE MONUMENT VISITOR

At the present time, visitation is made up almost entirely of local people (living within thirty miles of the Monument). A percentage breakdown of visitation reveals the following estimated percentages:

Local Visitors	- 92%
Other Virginia	- 4%
Out of State	- 3%
School Groups	- 1%

The reservoir of local visitors, visiting the Monument largely on Sunday afternoon, is dwindling rapidly, resulting in a decrease in our visitation. If development remains at its present level, this trend will continue with visitation fluctuating between 17,000 and 23,000 over the next ten years. Little improvement, other than that caused by increasing population, can be foreseen in these figures for the years following 1978.

An active program of development, as envisioned in this Interpretive Prospectus, would increase our visitation considerably, especially in the school and special interest group category. Local visitation should also be favorably effected, as would visitation from other parts of Virginia. Little immediate improvement is to be expected in the out-of-state category as the Monument is too far out of the way of main travel routes.

PROJECTED PUBLIC USE

1967-1971

BOOKER T. WASHINGTON NATIONAL MONUMENT

	1967	1968	1969	1970	1971
JAN.	1,106*	850	800	975	1,050
FEB.	921*	800	825	850	975
MARCH	1,404*	1,250	1,475	1,650	1,900
APRIL	1,810*	1,400	1,575	1,800	2,150
MAY	1,589*	1,700	1,950	2,100	2,300
JUNE	1,859*	1,650	1,700	1,850	1,900
JULY	3,346*	3,300	3,350	3,375	3,400
AUG.	1,824*	1,950	2,050	2,150	2,150
SEPT.	1,386*	1,400	1,350	1,500	1,550
OCT.	1,113*	1,050	1,300	1,350	1,700
NOV.	623*	850	1,100	975	750
DEC.	427*	500	525	750	900
TOTAL	17,408*	16,700	18,000	19,325	20,725
	-19%	-4%	+8%	+7%	+7%

\* Actual figures

If developments in the Ultimate Phase were to begin in 1972, visitation could be expected to reach 35,000 by 1980 with a leveling off occurring in the 35,000 to 45,000 bracket in 1985.

We are not advocating publicity or showmanship to attract crowds, nor are we advocating the "Historical Living Farm" as a means of increasing visitation. The "Living Farm" complements Booker T. Washington's life, by giving our interpretive program true depth, and is itself an exciting historical interpretive media.

There is a tremendous story at Booker T. Washington National Monument, waiting to be developed and put before the visitors. This story of a man's understanding of his time and the challenge it presented, is our primary concern. The present interpretation, shallow and without roots, needs a firm foundation. That foundation is the "Living Historical Farm" and its effect on Booker T. Washington.

Inventory and App sement of the Estate, personal. f James Burroughs,

Deceased 23d day of November, 1861.

1 Lot Scantlin and Planks -----	10.50
Shovel digger and three forks -----	1.00
5 Turning Plows and three double trees -----	10.00
7 Hilling Hoes and 3 Grubbing Hoes -----	2.50
6 Ploughs - Shovels -----	3.00
3 Coalter Stocks -----	.75
1 Lot Single Trees and double Trees -----	1.75
3 Wedges and Fron -----	1.00
1 Lot old Iron -----	.50
1 Jack Screw, Ox Yoke and Jointes -----	.50
1 Lot of Barrels -----	.50
3 Plow Points -----	1.50
2 Scythes and Cradles -----	2.50
1 Jack Schrew and Tar Bucket -----	2.00
1 Lot of Fax Seed -----	1.00
2 Hides -----	7.50
1 Harrow -----	3.00
1 Bell Cow and Calf -----	12.00
1 Muly Cow whitish -----	10.00
4 yearlings 5 -----	20.00
3 Cows and Calves 12 -----	36.00
1 Sow and Shoats -----	15.00
16 Fattening Hogs -----	128.00
1 Top Stack and Shucks -----	10.00
1 Straw Rick -----	5.00
1 Lot of Balde Fodder -----	15.00
1 Lot of Cleaned Oats Hoghead -----	20.00
1 Fan Mill -----	2.50
1 Lot Flax Seed -----	1.50
One Hundred and Twenty Bu. Wheat -----	102.00
1 Lot of Hay -----	8.00
1 Cutting Knife and Barrel of Brand -----	1.80
1 Lot of Oats in Tobacco House -----	30.00
85 Barrels Corn 2 -----	170.00
1 Wagon and Log Chain -----	15.00
1 Wagon -----	50.00
4 Axes -----	2.25
1 Carriage and Harness -----	100.00
1 lot of old irons, bell, etc. -----	1.00
1 Grind stone and lot of tools -----	4.00
1 Lot of Mowing Blades -----	1.50
1 Loom -----	5.00
1 Reel and Flax Wheel, 3 Cotton wheels -----	6.00
1 Lot of Sleighs and Harness -----	2.50
1 Barrels and a lot of Corn and 1 Box -----	2.50
1 Half Bushel Measure and 2 Hammers -----	1.00
1 Bed and Furniture -----	25.00
1 Trundle Bed and Furniture -----	6.00
1 Gun and Snot Pouch -----	2.00
1 Table and Candle Stand -----	1.25
1 lot of Leather and Shoe making Tools -----	20.00

1 Desk and Clock -----	7.50
1 Lot vials and bottles, etc. -----	2.00
10 Winsor Chairs -----	10.00
10 Split Chairs -----	1.25
2 Tables and 2 Setees -----	12.50
2 Candle Sticks and Looking-glass -----	5.00
1 Water Pitcher -----	.50
1 Pair Sheep Shears -----	1.25
1 Stimer Jar Soda, etc. -----	1.00
1 Lot of Coffee -----	4.00
1 Lot Spun Cotton and Thread -----	1.50
1 Wash Can, Barol, Pitcher and Chest -----	2.75
1 Bed and Furniture -----	25.00
2 Bed and Furniture -----	40.00
1 Trundle Bed and Furniture -----	2.50
1 Chair and a lot of Counter Canes, Chest and Box -----	21.50
1 Trunk and Contents -----	5.00
1 Bowl and Pitcher, 6 Bottles and Look Glass -----	1.00
1 Lot Cooking Vessels -----	13.00
10 Pieces Water Vessels and Contents in Smoke House -----	7.50
1 Bay Mare (Fan) -----	90.00
1 Sorrel Horse (Jack) -----	140.00
1 Bay Horse (Sam) -----	130.00
1 Set Wagon and Plow H-----	30.00
2 Flat Irons, Baker and Table -----	1.25
Cupboard and Contents -----	40.00
1 Lot of Dining Tables -----	4.00
2 Sack Salt -----	7.00
Cupboard and Contents -----	4.00
1 Lot bbls., kegs, etc. -----	2.00
1 Lot Jars, Jugs and Baker -----	5.00
1 Negro Man (Monroe) -----	600.00
1 Negro Woman (Sopha) -----	250.00
1 Negro Woman (Jane) -----	250.00
1 Negro Man (Lee) -----	1000.00
1 Negro boy (Green) -----	800.00
1 Negro Girl -----(Mary Jane) -----	800.00
1 Negro Girl (Sallie) -----	700.00
1 Negro Boy (John) -----	550.00
1 Negro Boy (Booker) -----	400.00
1 Negro Girl (Amanda) -----	200.00
1 Bed and Furniture -----	12.00
1 Trundle Bed and Furniture -----	3.00
3 Looking Glasses -----	.50
1 Bed and Furniture -----	25.00

Mr. J. Austin Flowers in A/C with B. G. Garrett & Co.

1858

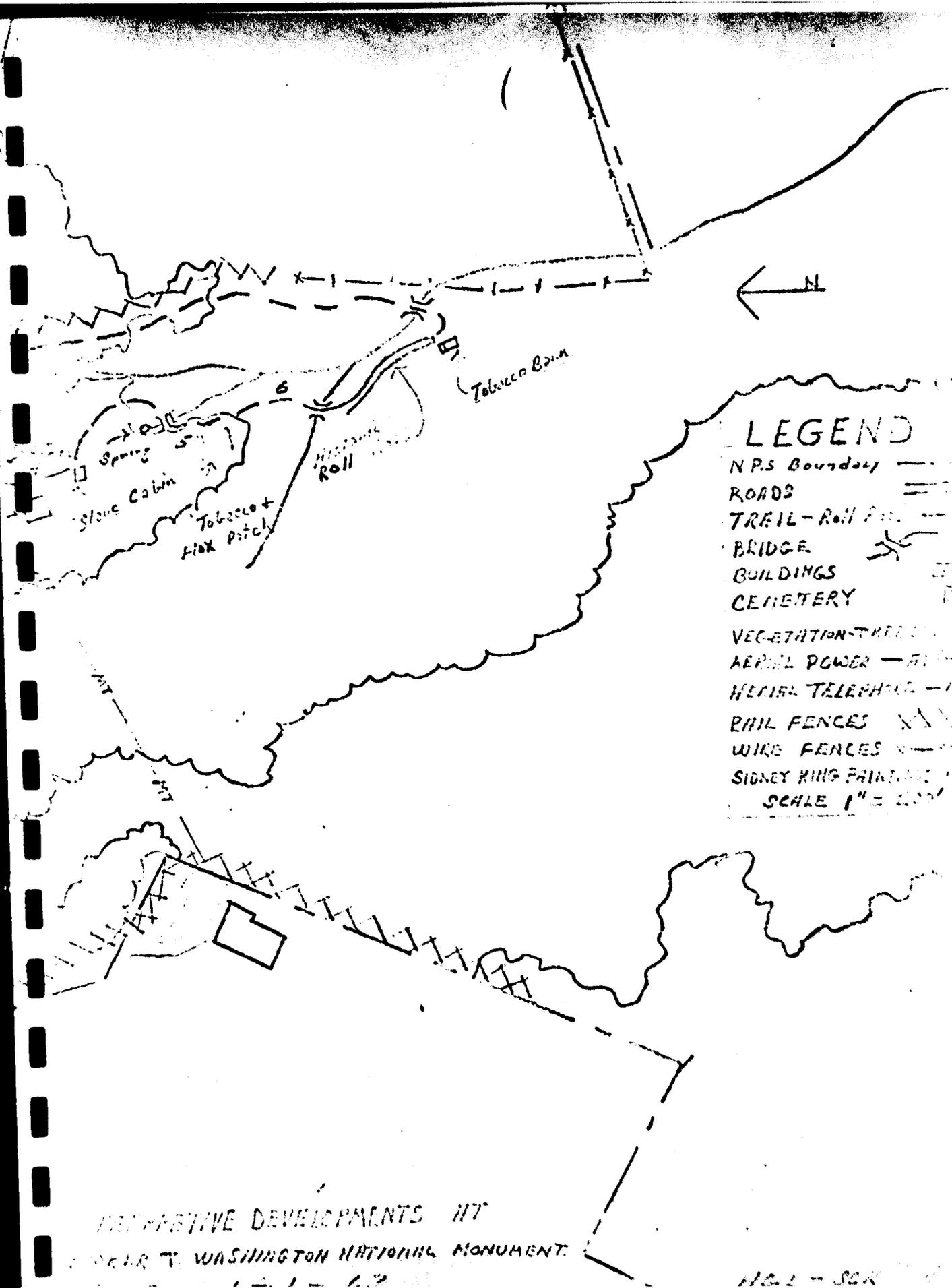
Mch. 10	1 frying pan 1/6, 1/2 gal molasses 1/6	63	
16	1 soda 9	13	
Apr. 7	1 knife 2/3, 6 yds Checks g	1.13	
	5 lbs sugar 10¢ matting	.56	
	1 blind bridle 6/- 1 pa pins 10¢	1.10	
Apr. 19	1 pr shoes 8/3, 6 yds Checks g	2.13	
Apr. 24	1/2 gal, molasses 3/25	.25	<u>5.93</u>
May 3	1 bale cotton 1,30, 1 tin bucket 1/6	1.55	
	3-1/3 coffee 15¢	.50	
May 6	1 pencil 1/4 d	.06	
June 10	6 yds tow linen 15¢	.90	
	1 pitcher 2/3, 1 pocket knife 65	1.02	
	1 doz, Herring, 1/ 1 shoe knife 9 d	.29	
	1 hammer 1/6, 1 pair pinchers 2/	.59	
	1/4 doz awls 1/6	.06	
June 22	5 lbs sugar 10¢	.50	<u>5.47</u>
July 12	3-1/3 lbs coffee 15¢	.50	
July 19	1 pr shoes 9/ - 1 pr D/O 7/6	2.75	
Aug 19	3 lbs. l, coffee 1/ - 6 yds cal. cloth 10¢	1.10	
	1/2 lb powder 2/3	.10	<u>4.15</u>
			15.85
May 6	Rx Asa H. Newman 2/3	.37	<u>15.48</u>
	Due 1st September 1858		

Mr. John H. Creasy  
in A/C with B. G. Garrett

1861

January 17	To	8 w C Sugar 9	1.00	
"	"	1 " Sp. Brown	.13	
"	"	2 oz Indigo and Mar	.25	
"	"	8 yrd cotton cloth g.	1.00	
"	"	3 yrds flannel 2/-	1.00	
"	"	1 pocket knife	.60	
"	"	1 bale cotton 7/6	1.25	<u>5.23</u>
" 29	"	1/2 Shear Steel 1/6	.13	
"	"	1 bale cotton 7/6	1.25	
"	"	3 w Candles 2/-	1.00	<u>2.38</u>
" 30	"	1 Butter Coil 2/3		.38
Mch 2	"	5 w. coffee 20¢	1.00	
"	"	8 w. Sugar 9	1.00	
"	"	1 vial B. drops	.10	
"	"	1 vial Paragoric	.06	
Apr 6	"	1/2 Gal Molasses 2/9	.94	
"	"	1 pr shoes	2.00	
"	"	1/4 w Tea 6/	.25	
"	"	8 yrds Calico 10¢	.80	
"	"	1 bale Cotton 7/6	1.25	<u>5.24</u>
"	"	9 w Ircn 6¢		.54
"	"	10 w Coffee 20¢	2.00	
"	"	8 w Sugar 9	1.00	
"	"	8 yrds Calico 9	1.00	
"	"	1 Curry comb	.20	<u>4.20</u>
				<u>\$ 20.13</u>

Due July 1st 1861



**LEGEND**

N.P.S. Boundary ———

ROADS ———

TRAIL-ROLL P. ———

BRIDGE ———

BUILDINGS ———

CEMETERY ———

VEGETATION-TREES ———

AERIAL POWER ———

AERIAL TELEPHONE ———

RAIL FENCES ———

WIRE FENCES ———

SIDNEY KING PRINTING CO.

SCALE 1" = 100'

PROGRESSIVE DEVELOPMENTS AT  
 GEORGE WASHINGTON NATIONAL MONUMENT.

FIG. 1 - 500'

Approach Sign

Employee Residence Road

Entrance Sign

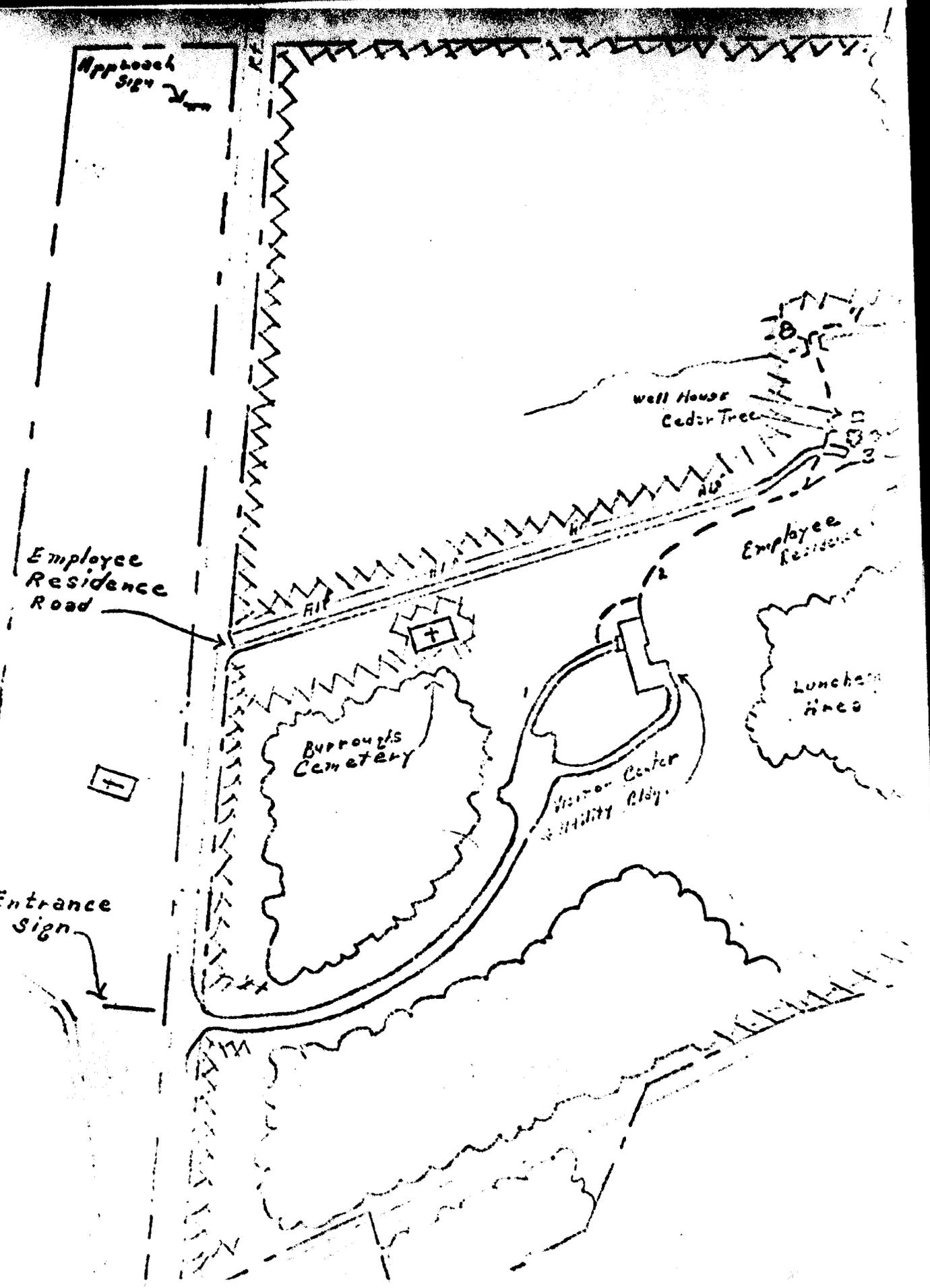
Well House  
Cedar Tree

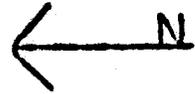
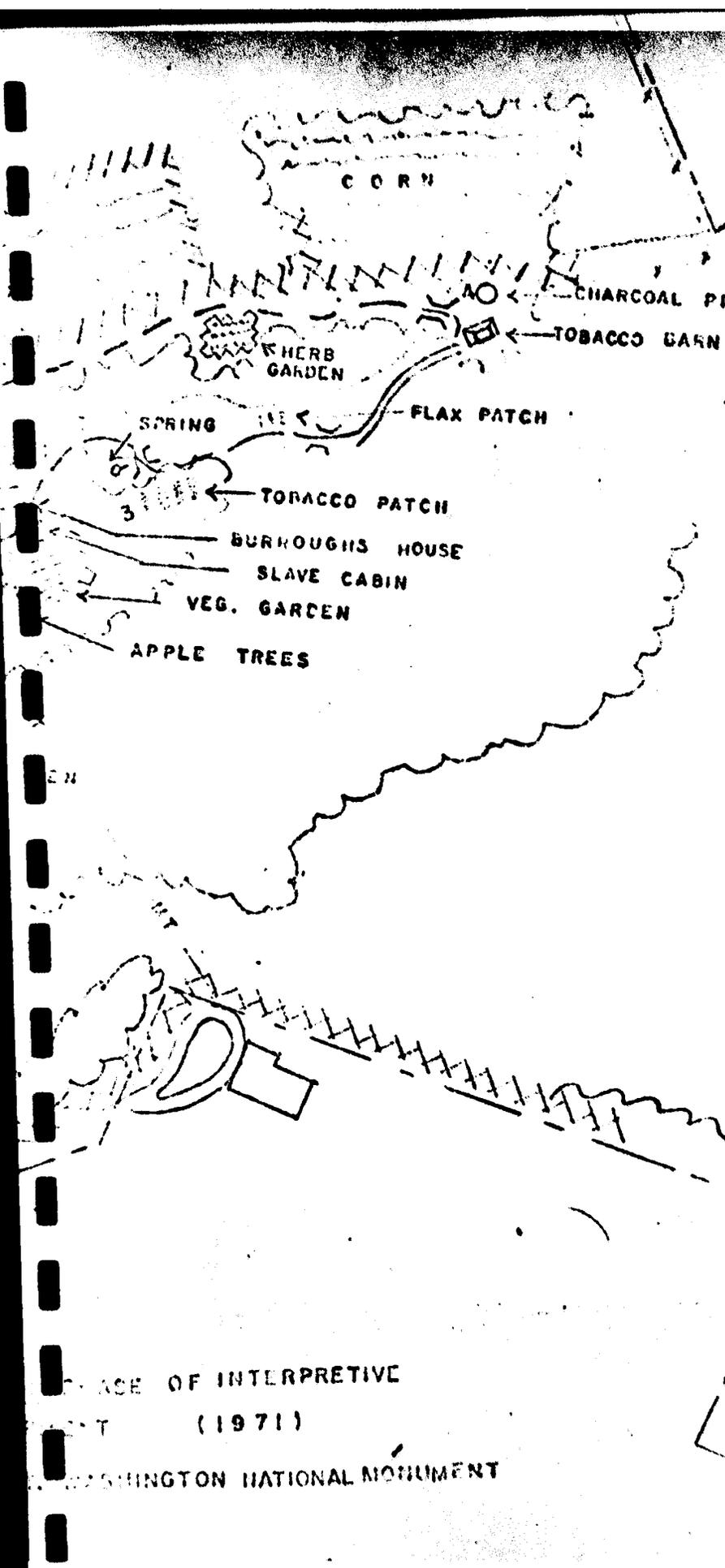
Employee Residence

Burroughs Cemetery

Steam Center  
Utility Shop

Lunch Area





## LEGEND

- N.P.S. BOUNDARY
- ROADS
- TRAIL - ROLL ROAD
- BRIDGE - LOG
- BUILDINGS
- BUILDINGS: foundations outlined
- CEMETERY
- VEGETATION - tree line
- AERIAL POWER
- AERIAL TELEPHONE
- FENCE: RAIL - buck
- FENCE: RAIL - snake
- FENCE: WIRE
- SIDNEY KING PAINTINGS:

SCALE 1" = 200'

PLACE OF INTERPRETIVE  
 (1971)  
 WASHINGTON NATIONAL MONUMENT

APPROACH  
SIGN →

EMPLOYEE  
RESIDENCE  
ROAD

EMERSONS  
CEMETERY

LUNCHEON  
AREA

ENTRANCE  
SIGN ↓

WELL  
HOUSE

BATH

CELR TAFE  
PEAR TREE

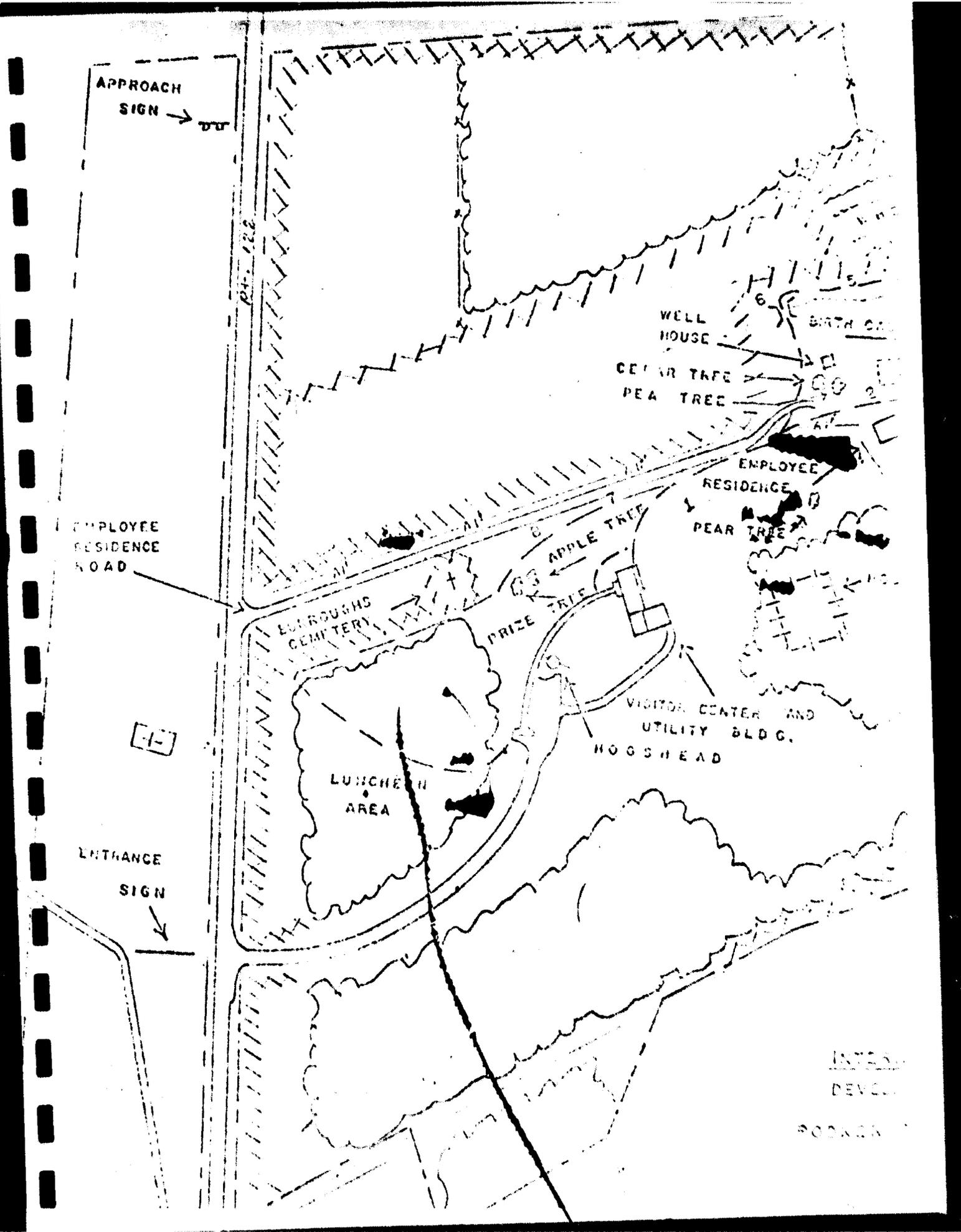
EMPLOYEE  
RESIDENCE  
PEAR TREE

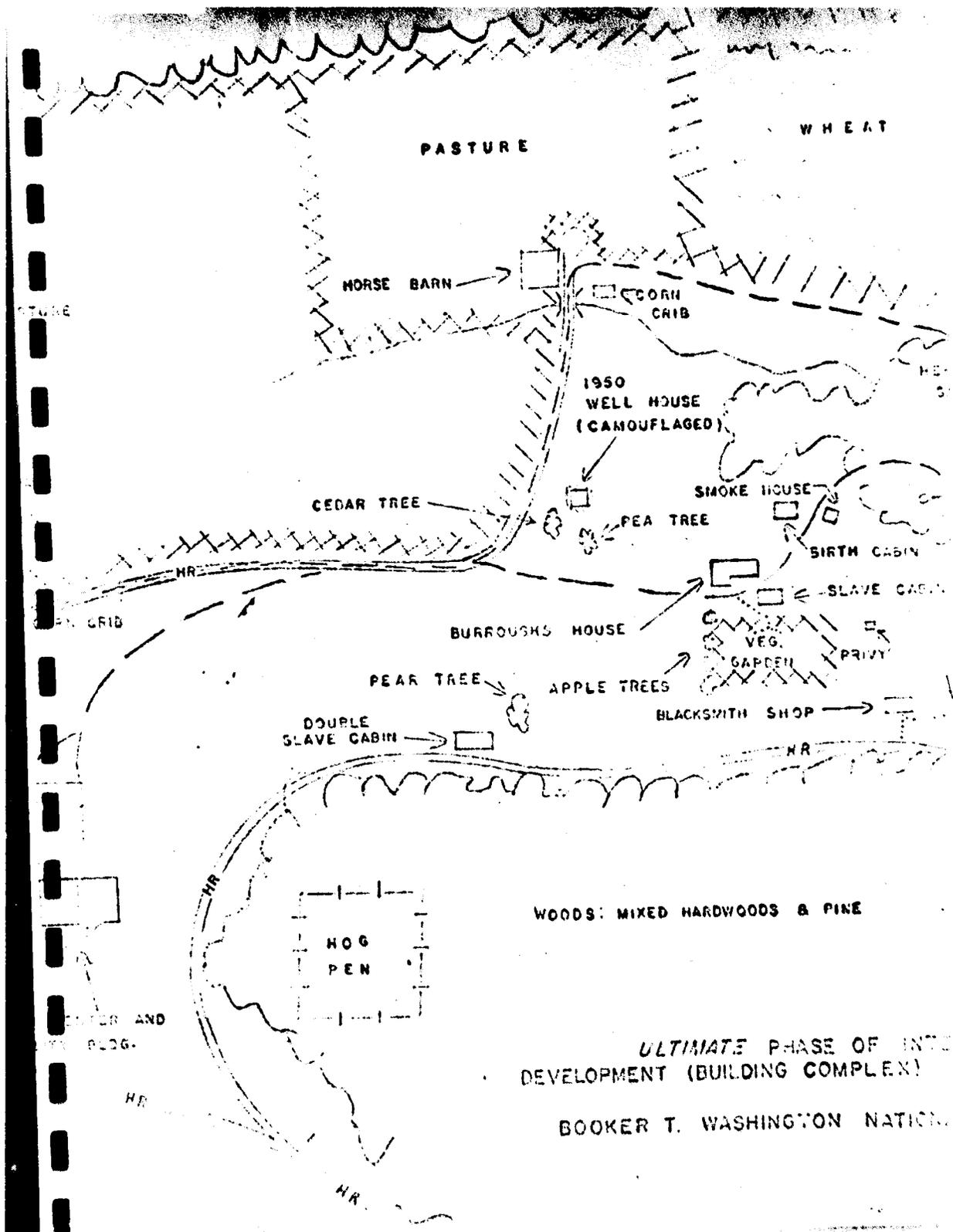
APPLE TREE

PRIZE TREE

VISITOR CENTER AND  
UTILITY BLDG.  
HOGS HEAD

INTER  
DEVELOP  
BOOKEN

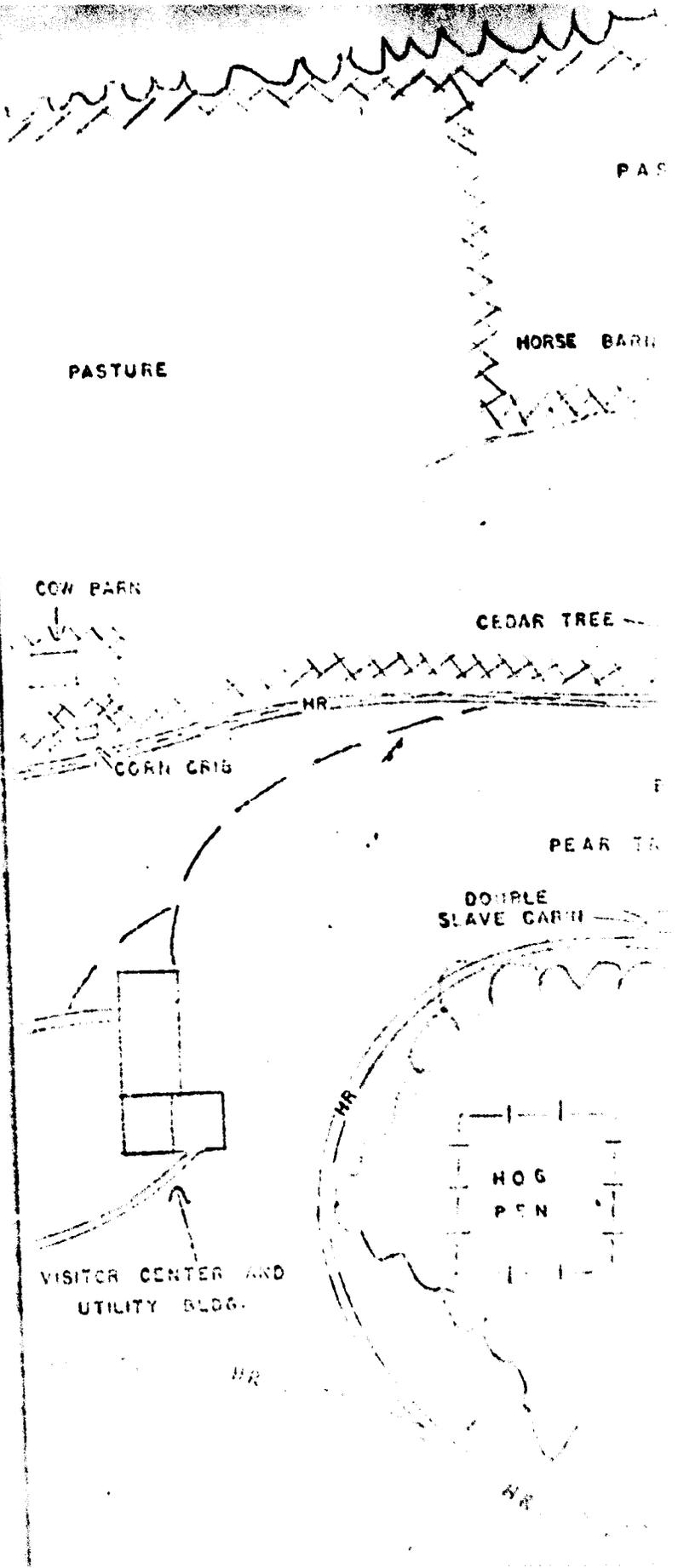


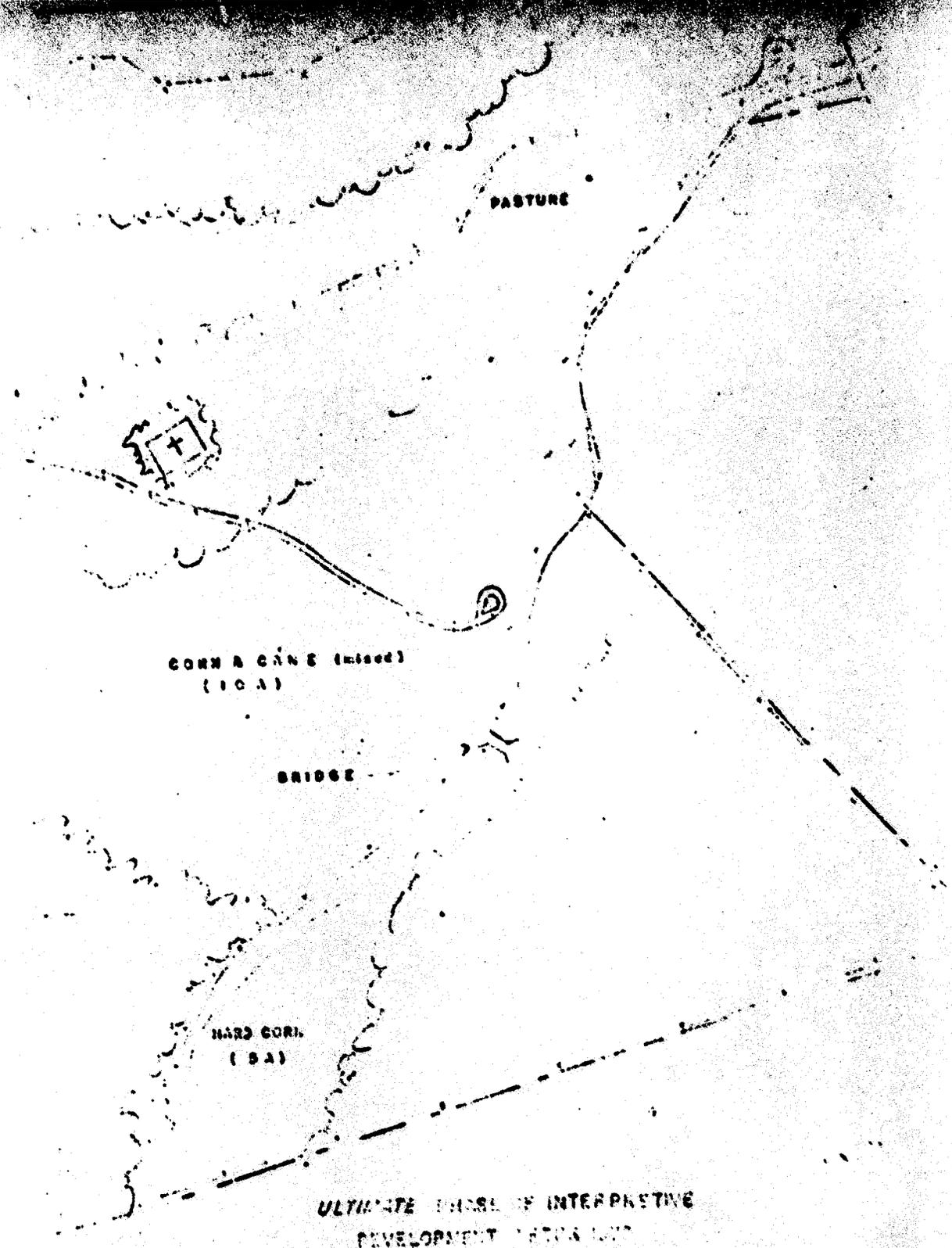


WOODS: MIXED HARDWOODS & PINE

ULTIMATE PHASE OF INTER DEVELOPMENT (BUILDING COMPLEX)

BOOKER T. WASHINGTON NATIONAL





CORN & CANE (1000)  
(10.1)

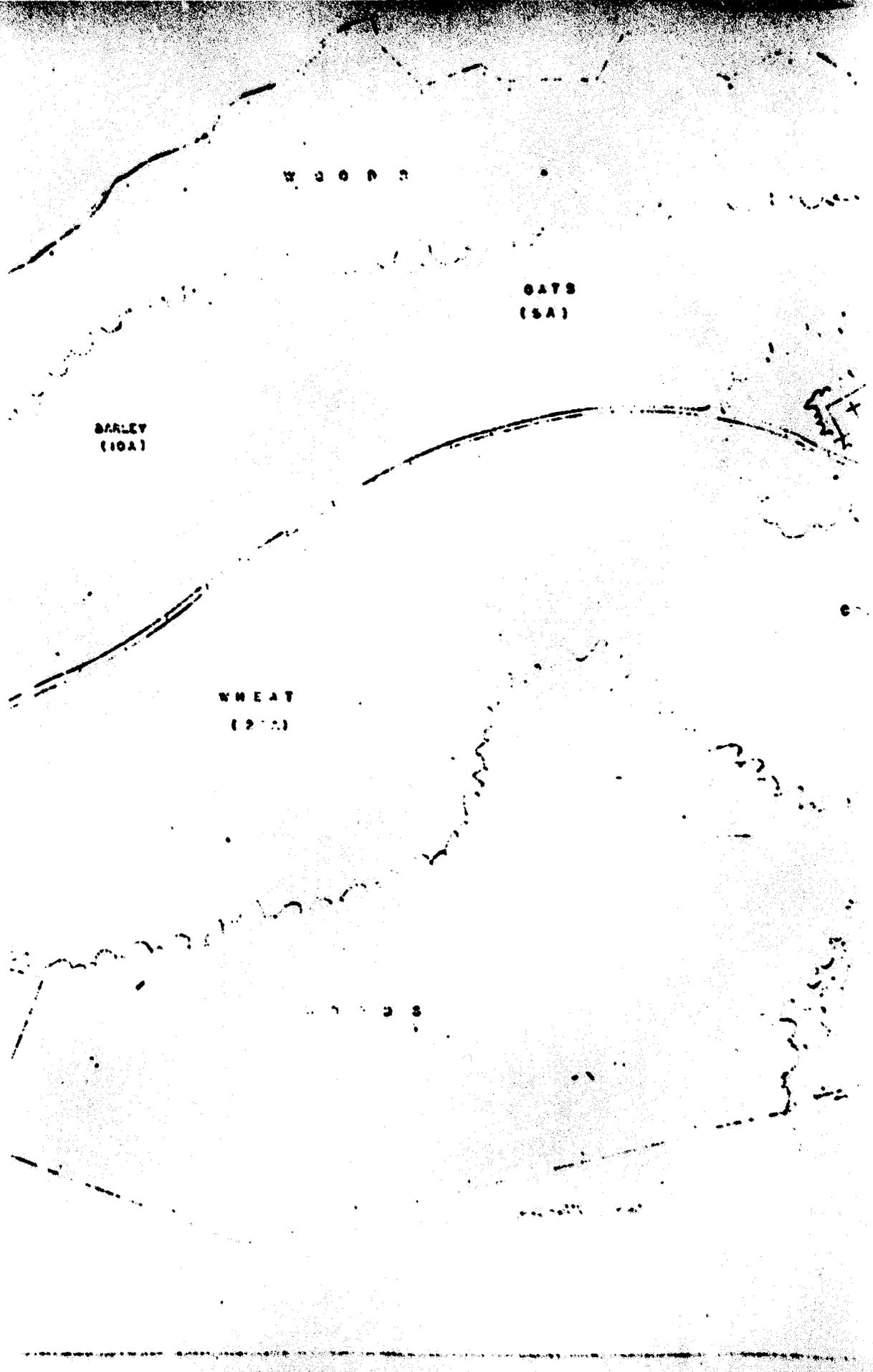
PASTURE

BRIDGE

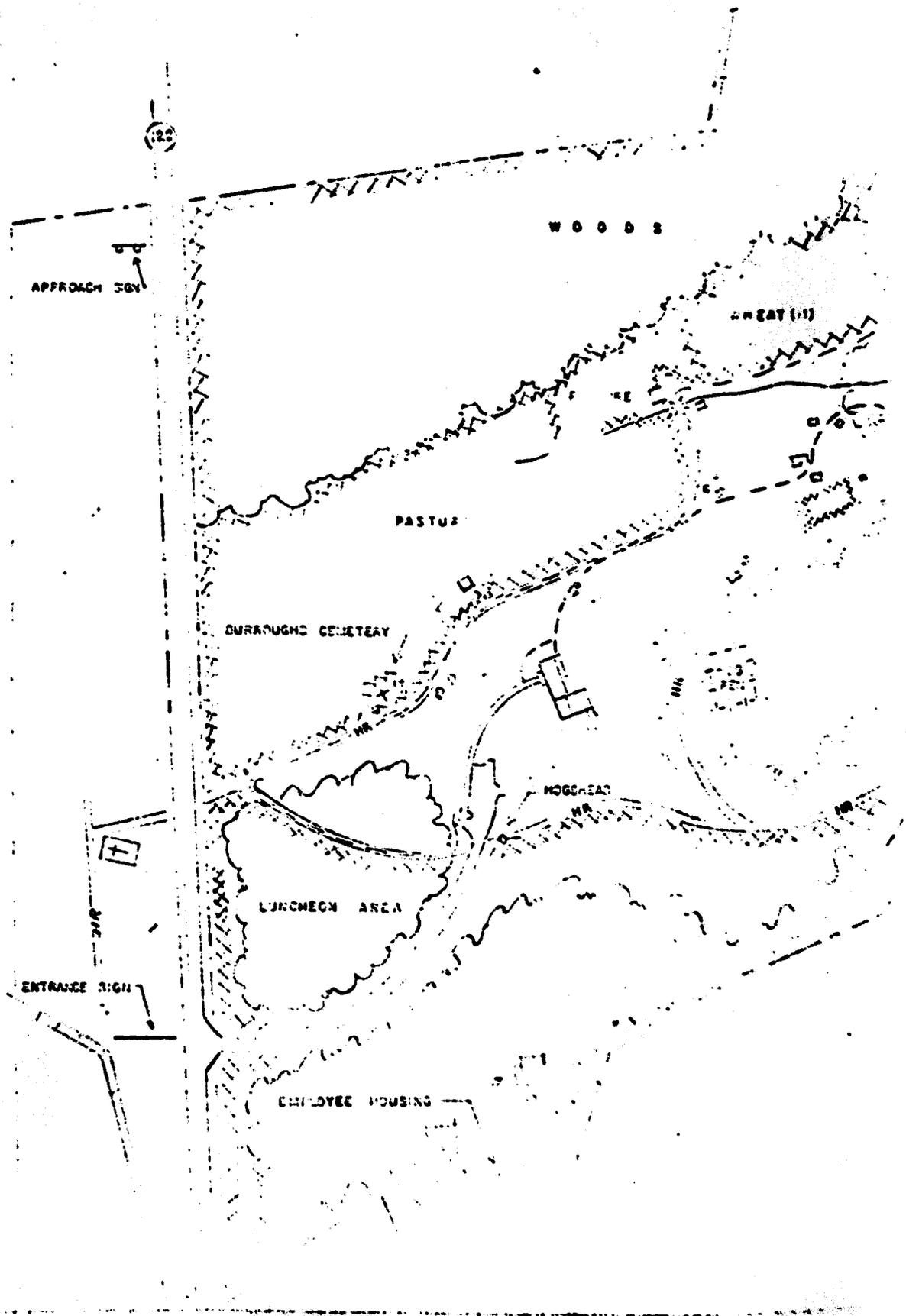
HARD CORN  
(5.1)

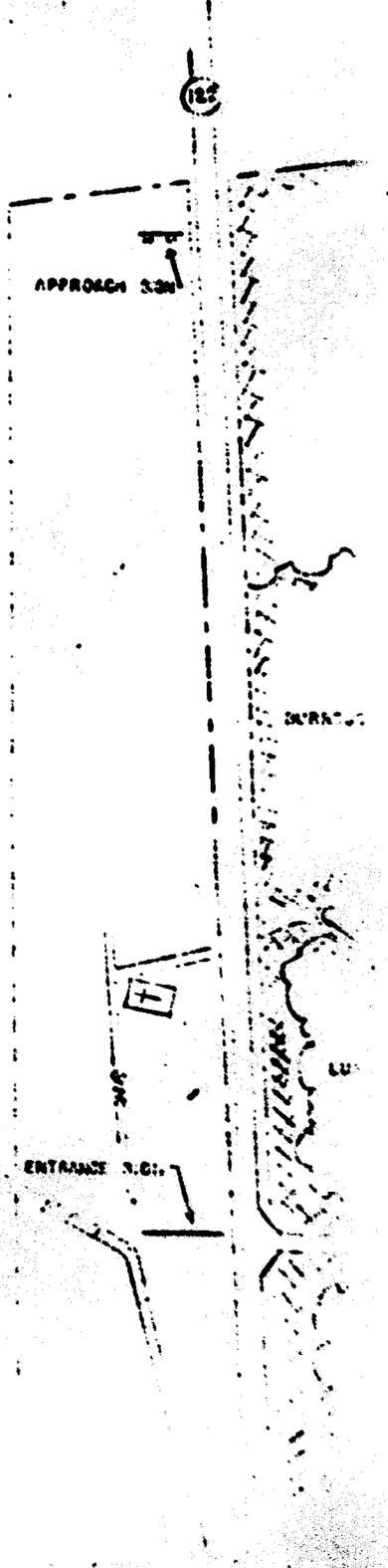
ULTIMATE PHASE OF INTERPRETIVE  
DEVELOPMENT AREA 1000

ROBERT T. MICHENER, JR. DISTRICT SUPERVISOR









71917-1B

June 6, 1968

Memorandum

To: Regional Director, Southeast Region  
From: Chief, Division of Planning and Interpretive Services  
Subject: Approved Interpretive Prospectus, Booker T. Washington

We have received two copies of the subject document sent with Regional Director Price's memorandum of May 31. As we have indicated previously, it is an excellent piece of work.

We are pleased that the park is moving ahead with Living Farm. We enjoyed meeting Superintendent Kowalkowski and Historian MacIntosh on their recent visit here in search of data to inaugurate the project.

Please extend our thanks to Messrs. Kowalkowski, Lusk and MacIntosh for their fine work on this prospectus.

(Signed)

Marc Sagan

cc:

IS, Dr. Kent  
IS Files

AEKent:hds



UNITED STATES  
DEPARTMENT OF THE INTERIOR  
NATIONAL PARK SERVICE

IN REPLY REFER TO:

MAY 31 1968 *Rec'd*

D5215 SUB(CIV)

Memorandum

To: Director  
Attention: Chief, Division of Interpretive Planning

From: Regional Director, Southeast Region

Subject: Approved Interpretive Prospectus - Booker T. Washington

Enclosed are two copies of the subject Prospectus which I have approved for distribution and use. We wish again to commend Superintendent Kowalkowski, former Historian Gil Lusk, and Historian Barry McIntosh for the splendid work reflected by this planning document. We also wish to thank Alan Kent for his substantial contribution at the on-site meeting last December, when the "Living Farm" concept was agreed upon.

A Service goal, listed in the Director's Staff Minutes of April 11, calls for a start to be made on a Living Farm at Booker T. Washington in calendar year 1968. The present document, under the interim program for 1968 P.Y., shows the steps now being taken to get the Farm in operation.

The Prospectus also outlines an "Ultimate" phase of development, which would be contingent upon relief from the Congressional limitation. In the meantime the proposals to create the Living Farm atmosphere should do much to enhance the park story.

In this development we will be needing the technical assistance of various divisions in Interpretation, and are pleased that this project has been included in the Service's goals.

(Signed)

Jackson E. Price

Enclosures

cc:  
Chief, Div. of Development Planning & Project Control, FSC  
Chief, Div. of Project Design, FSC  
Chief, Div. of Research  
Chief, Div. of Audiovisual Arts, Harpers Ferry  
Supv., Mother Training Center  
Supt., Booker T. Washington